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SHANTUNG

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THE ROCKEFELLER FOUNDATION
49 West 49th Street,
New York

December 19, 1933

My dear Mr. Garside:

I have the honor to inform you that at a meeting of the Trustees of the Rockefeller Foundation held December 13, 1933, the following action was taken:

RESOLVED that the sum of Eight thousand six hundred dollars (\$8,600), or as much thereof as may be necessary, be, and it is hereby appropriated, to purchase Ten thousand dollars Chinese silver currency (Max. 10,000) and also to provide Five thousand dollars (U.S. \$5,000) for maintenance of the School of Medicine of Shantung Christian University during the year 1934-35, with the understanding that with this appropriation any obligation of the Rockefeller Foundation to the support of the School of Medicine of Shantung Christian University shall cease.

If this meets with your convenience, payments will be made upon request as in connection with earlier grants of the Foundation.

Very truly yours,

Mr. B. A. Garside
Shantung Christian University
150 Fifth Avenue
New York City

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SHANTUNG

December 22, 1933

Dear Doctor Shields:

In connection with your request of September 23 for a renewal of the annual grant, we reviewed with care the relationships between the Foundation and the Shantung Christian University since the grant of March 7, 1916. It was interesting to see that excluding the last grant of March 17, 1933 the amount of money spent from these grants is recorded as \$534,754.13.

At the time of my visit last year the amount of work done on the support provided by the various missionary organizations showed that extremely effective use has been made of the support received. I want you to know of this feeling on our part since in essence the action taken by the Trustees at this annual meeting on December 15 might be open to misinterpretation. The copy of the official notification from the Foundation's Secretary to Mr. Garside which is enclosed, indicates the action taken.

The clause indicating that this grant will mark the termination of support derives from the decision to narrow down the Foundation's interest more specifically to research projects in limited fields and to discontinue programs of general support to medical education. It is not a singling out of any one institution but a matter of general policy. I greatly regret the disappointment and difficulty that will be caused.

With best personal greetings,

Yours sincerely,

(signed) Alan Gregg

Doctor R. T. Shields
Chealoo University
Tainan, Shantung
China

AG:GER

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SHANTUNG

January 11, 1954

Dr. Arthur J. Brown ✓
Dr. Seth M. Milliken

My dear Dr. Brown and Dr. Milliken:

I enclose herewith copies of two letters received from the Rockefeller Foundation some days ago.

In view of the effect that this serious blow from the Rockefeller Foundation will have on all of our plans for Cheeloo, we ought to secure a meeting of the Executive Committee at least in the fairly near future in order to decide what our next steps should be.

Very sincerely yours,

B. A. Carside

BAG:MP

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SHANTUNG

Chefoo

January 27, 1934

Dr. George T. Scott
156 Fifth Avenue
New York, New York

My dear Dr. Scott:

I attach a copy of a letter which Mr. Davies should have sent you along with the report he made of the activities of Dr. Oliver. Mr. Davies' secretary says that this was omitted from the copy of the material sent you, and asks me to pass it along.

Very cordially yours,

B. A. Harvill

BAG:MP

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THE BOARD OF FOREIGN MISSIONS
of the PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue, New York

February 7th, 1934.

Mr. B. A. Garside,
Secretary for China Colleges,
Room 903, 150th Fifth Avenue,
New York, New York.

Dear Mr. Garside:

During recent years, there has been a marked reduction in our Presbyterian missionary force in China (approximately 130 regular missionaries). This reduction has affected very little, if at all, the size of the quotas which our Presbyterian Board has undertaken to support in union higher educational institutions. It has now become necessary to make a further reduction in our missionary force and it seems only just that part of the present reduction should be borne by the universities. Fortunately, there happen to be vacancies in our quotas so that reductions can be made without actually withdrawing any missionary personnel from the institution.

The Presbyterian Board Minute, which with the foregoing, will we believe be fully self-explanatory reads in full as follows: "As part of the readjustment of its missionary force in China, the Board approved the reduction of its recognized quotas of missionary staff in union higher educational institutions at the end of their present fiscal years, June 30, 1934, as follows:

- (a) Shantung Christian University - a reduction of 2, making a quota of 13 in the Schools of Medicine and of Arts and Science with their related activities, at least four of this quota to be women in medical work;
- (b) Yenching Women's College a reduction of one, making a quota of 2;
- (c) University of Nanking with its Hospital - a reduction of one, making a quota of 5;
- (d) Hangchow College - a reduction of one, making a quota of 5.

The Board expressed the hope of continuing the customary financial equivalents (not exceeding two in any one institution) for vacancies in its quotas of missionary staff, subject to similar provision by other cooperating Boards in a given institution."

At Shantung Christian University, our Presbyterian Board has not for some years considered that it was directly cooperating in the School of Theology; it is about thirteen or fourteen years since any missionary represented our Board on the Theological Staff.

0695

The Board of Foreign Missions
Presbyterian Church

Mr. B. A. Garside - Page 2.

Aside from the reduction in our missionary personnel, our Board also plans to make a reduction of 10% in its appropriation for the work classes but the application of this "cut" has not yet been definitely determined. Exact information will be sent you later regarding this reduction in the recurrent cash appropriations.

The Board sincerely regrets the economic exigencies which compel this course and devoutly hope that the work of the institutions will not be unduly impaired thereby.

Very sincerely yours,

G. T. Scott

Copy to: Mrs. Parlin
" Mr. E. W. Willis
" Dr. R. C. Wells.

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SHANTUNG

February 16, 1934.

Memorandum to Dr. George T. Scott ✓
Dr. E. M. Dodd

My dear Dr. Scott and Dr. Dodd:

May I pass on to you the following paragraph from a letter written by Dr. Randolph T. Shields on January 12, 1934:- "I want to take up the matter of our request to the American Presbyterian to give us Dr. T. C. Greene of Dow Hospital, Peiping. Dodd knows him, so it is unnecessary for me to give the reasons why Greene should be in a teaching institution where he can do better work than he can in an ordinary hospital. We have asked him to come to take charge of our X-ray and also our neurology work. He is keen to come and strangely enough the Presbyterian of Peking see the logic of the situation and are not going to oppose. I do not know whether the Medical Executive has written formally to the China Council, but I have told them to do so. Greene's case is a good example of what should be done throughout this country. Men should be put in positions where they can be of greatest usefulness, even at the expense of limiting the work of small hospitals. Dr. Waddell is resigning this spring as a member of our staff. Could he take her place on the quota? Heinberger has not made a positive statement that he was not going to return but he has sent Greene a list of all his household furniture which he has offered to sell to Greene. Therefore, I think the chances are that he will not return and Greene might take his place. You will hear more of this later, but I want you and Dodd to talk it over. I am not keeping in close touch with Cheeleo, as they are naturally trying to give me a complete rest."

This matter will probably come up in a more formal way through the China Council within a few weeks, but we hope that in the meantime you will be giving this suggestion careful and sympathetic consideration.

B. A. Garride

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SHANTUNG

INDEXED

March 12, 1954

Dr. Arthur J. Brown
1235 Park Avenue
New York City

My dear Dr. Brown:

In order that I may fully discharge my responsibilities as Secretary of our Cheeloo Board, May I remind you of the following action taken at our meeting on February 28th:-

"VOTED that Dr. Brown be requested to approach both the Mission Boards now cooperating and others who are being served by the University with a request that they endeavor to transfer one or more of their workers to the University, in consultation with the field authorities of the Institution."

If our office can be of assistance to you in making these approaches, either by providing stenographic help or in other ways, we will be only too happy to do so.

Very cordially yours,

B. A. Garside

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SHANTUNG

March 20, 1934

Dr. George T. Scott
156 Fifth Avenue
New York City

My dear Dr. Scott:

The last meeting of the North American Section of our Shantung Governors raised certain questions which should be dealt with by our Committee on Nominations in advance of the next meeting of the Section on April 26th.

The chief question is that of whether we should ask Dr. John H. Finley to permit his re-election for another four year term as a coopted member of the Board or should ask another coopted member who would be more active as a Governor. Both because of your position as Chairman of the Committee on Nominations, and because of your close relationship to the Shantung Board and to Dr. Finley ever since the Board was created, you seem to be the logical one to discuss this matter with him. We hope that you will be willing to follow this matter up for the Committee.

Very sincerely yours,

B. A. Haride

BAG:MP

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

Rev. L. J. Davies,
Shantung Christian University,
Tsinan, Shantung, China

INDEXED

March 28, 1934

Mr. G. C. Steinbeck,
Peiping,
Hopei, China

SHANTUNG

dictated but not read

Mr. Sam Dean,
Peiping,
Hopei, China

Dear Friends:

Having just received letters from each of you regarding the same subject allow me to address you thus jointly and Miss Boeder will get the letter into the Post Office for the fast China mail which closes this evening.

Mr. Davies and Mr. Steinbeck wrote on February 21st and Mr. Dean on February 22nd regarding the change which has come in the plans of the moving of the Building Bureau from Peiping to Tsinan, Mr. Steinbeck enclosing a copy of memorandum of the proposed removal.

There is no time to go fully into this question and even if I did you on the field will have removed in your thinking to entirely different areas when this letter is read by you on the field. However, let me mention two or three factors which are general and important in the situation.

1. Cheeloo must push forward with its rural life program if its colleges of Arts and Science are to receive American support under the "Correlated Program". Cheeloo thinks it is making real effort and progress along these lines, but visitors at Cheeloo and friends in America are not convinced as to the purpose, range and quality of Cheeloo's efforts. We frankly thought of Mr. Dean (even irrespective of the transfer of the school) as just the sort to help forward the rural program at Cheeloo in ways that would be entirely clear to you and need not be mentioned here.

2. Mr. Dean having gotten his ideals rooted and growing vigorously in Peiping could well start the same process over again in another center. When I was with him on the field, you will recall that I suggested Hanking, to which the government was then urging him to come for an extremely extensive piece of engineering and construction. A university center like Cheeloo would offer a great place for Mr. Dean to work with intelligent students from many areas gaining his practical idealism and humane methodology, and if Cheeloo is to be the outstanding place of leadership in the rural life field, it would be the natural place for Mr. Dean's service.

Mr. Davies writes that Cheeloo is preparing material to exhibit the progress of the rural program. Mr. Dean outlines in an encouraging way the work which Dean Linn has already done in building up a strong group at Cheeloo in training for rural industrial leadership.

MAR 26
1934

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I am passing these letters on to Mr. Garside who should know the facts which each of you bring out.

Please understand that I am not trying to place undue pressure on the field one way or the other, but certainly I personally have been hoping that Mr. Dean would join the Cheeloo forces and help get rural industrial and related matters carried forward in the way that every one is hoping and expecting. Cheeloo has been a training center for Christian leaders, particularly for direct service in the Church and Missions and their various agencies in a way that makes Cheeloo deserve and also need the support of Christian Mission Boards. Particularly we Presbyterians must recognize the valuable service of a difficult sort which Cheeloo has long rendered the particular parts of the Christian enterprise for which we are directly responsible. Of course, I realize that you gentlemen on the field will have to work these matters out in ways in which you can approve of them and can operate them, otherwise one could hardly look for a satisfactory result.

It occurs to me to say that in case Mr. Dean does not move permanently to Cheeloo that it might be possible for him to make occasional and extended visits there to cooperate in this program.

Trusting that the right course will be discovered and followed, I remain with warmest personal regards to each of you and best wishes for all of your work,

Very sincerely yours,

GTS:FB

George T. Scott

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE
NEW YORK

March 27, 1934

INDEXED

Mr. B. A. Garside,
Secretary for China Colleges,
150 Fifth Avenue,
New York, New York

Reduction of Cash Grants by the
Presbyterian Board of Foreign Missions

Dear Mr. Garside:

You have known of the financial difficulties of one kind or another under which our Board has been laboring during the past years, having carried over a deficit of \$347,000 from last year and anticipating also a deficit on the present year's operations. In view of this, the Presbyterian Board has been forced to take a number of drastic steps which are not at all to its liking but which seem to be inevitable. The Board's missionary force is being reduced and no attempt is being made this year to replace losses in missionary personnel. The appropriations to our Presbyterian Missions are being cut for the third time, the total reduction for the three years being approximately 30%. The Board is consequently compelled to make a further reduction in its annual cash appropriations for union institutions in China for the Board's fiscal year beginning April 1, 1934. The appropriations as planned for China Colleges for the year 1934-35 are as follows:

1. (a) Yenching University (Men) \$2,000.U.S.
This reduction is rather large in view of the fact that the appropriation for Yenching was not reduced last year or the year before, nor is the Board reducing its missionary staff at Yenching as has been the case with other union institutions in China.
- (b) Yenching Women's College 1,500.U.S.
The reduction here is relatively large because no reduction was made two years ago when a 10% was applied to most other union institutions in China.
2. Chealoo University Chinese Yuan 18,000.
This includes everything from the Presbyterian Board for Chealoo work appropriation with the exception of the U. S. appropriation for endowment interest, the exact amount of which will not be known until after the income has been determined.
3. University of Nanking (including Hospital) 3,500.U.S.
4. Ginling College 3,000.U.S.
5. Hangchow College 3,500.U.S.

The above appropriations are, I believe, all paid in the U. S. with the exception of the local currency appropriation for Chealoo University and the appropriation for Hangchow College, both of which are paid on the field by

0702

Mr. Garside

-2-

March 27, 1954

our General Treasurer to the respective institutions.

Sincerely regretting these reductions, I am

Very sincerely yours,

(G.T.S.)

George T. Scott.

GTS-G

Copy to Mr. Myers

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March 27, 1934

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Mr. Garfield

our General Treasurer to the respective institutions.
Sincerely regretting these reductions, I am

Very sincerely yours,

(Signature)

George T. Scott

GT-6

Copy to Mr. Myers

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SHANTUNG

March 31, 1934

Dr. George T. Scott
Presbyterian Board
156 Fifth Avenue
New York City

My dear Dr. Scott:

Let me acknowledge with thanks receipt of your letter of March 27th setting forth the appropriations of the Presbyterian Board for our China Colleges during the year 1934-35.

We appreciate the seriousness of the financial problems which our Presbyterian Board, in common with all other Missionary organizations, is confronting at the present time, and we know that reductions in the support of all our institutions is quite inevitable. We do most heartily hope, however, that we have at last "touched bottom" and that our future trend will be upward.

Very sincerely yours,

B. A. Gause

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SHANTUNG

April 5, 1934

Dr. E. M. Dodd
156 Fifth Avenue
New York City

My dear Dr. Dodd:

The meetings of the last fortnight have delayed my reply to your letter of April 14th. With this you forward a letter from Miss A. P. Hamilton criticizing our Cheeloo Medical School for the use of dogs in operative surgery.

The moving force back of this letter seems to be a visit made to the Cheeloo campus some months ago by Dr. Alfred S. Millard, ~~of~~ Westminster Band, Market Place, Loughborough, England. He wrote a letter to Dr. Armstrong couched in much the same language as that used by Miss Hamilton. Since Dr. Millard asked for a reply to be sent to his British address I forwarded it along to Dr. Harold Balme and asked him to deal with the matter in whatever way seemed to him best. I suspect that Dr. Millard has written to Miss Hamilton, as well as others in North America. At the meetings last week Mrs. Avann showed me a similar letter she had received from Miss Hamilton. I had a telephone conversation with Dr. Samuel Cochran in which I asked his advice as to what steps we should take. He said quite decidedly that in his judgment the best thing to do was to ignore the matter entirely. He observed that one might as well try to argue with a traffic cop as with an anti-vivisectionist.

You know the situation at Cheeloo perfectly well. To the best of my knowledge the Medical School is just as humane as it could possibly be, and such operations as are performed on dogs are done in the interest of the betterment of humanity and only when it would be impossible to teach students or to obtain the necessary results by any other known method. This has been pointed out to our anti-vivisectionist friends already, and there is really nothing more to be said. Further argument is apt merely to cause more outbursts.

I am inclined to agree with Dr. Cochran that unless there are further developments we had better let the matter rest. If you think it would be helpful for me to try to write a soothing letter to Miss Hamilton, I will be glad to do so, though frankly I have never been particularly successful in soothing the ruffled feelings of an indignant member of the feminine gender.

Very cordially yours,

V. A. J. J. J.

BAG:MP

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE
NEW YORK

MEDICAL DEPARTMENT
E. M. DODD, M.D.

SHANTUNG

April 14, 1934

ack 5/5/34

Mr. B. A. Garside
150 Fifth Avenue
New York, N.Y.

My dear Mr. Garside:

You may be interested in the enclosed letter from an anti-vivisectionist about whom I know nothing. It refers particularly to Cheeloo. It is the second letter of the kind which has come to me recently. I sent the other one to Dr. Stearns to see if he had any suggestions on how to answer it.

Meanwhile, when this letter came in I brought it to our Executive Council meeting day before yesterday to ask their advice as to whether I should reply or not, as one can never tell how much dynamite there is in these things and whether it is safer to ignore or explain. The Council thought that, since it referred particularly to Cheeloo, and was not peculiarly a Presbyterian matter, it might be referred to you -- to see whether you wished to answer it or not.

It would look as though some one were engineering this thing and that we might expect to have further letters.

If I can be of any help in talking it over, I will be glad to drop over sometime.

Dr. Stearns is going to send back to me the other letter.

Very sincerely,

E. M. Dodd

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TELEPHONE WATKINS BLDG

110 BROADWAY NEW YORK

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE
NEW YORK

April 14, 1934

MEDICAL DEPARTMENT
E. M. DOUGLASS

Mr. E. M. Douglas
150 Fifth Avenue
New York, N. Y.

My dear Mr. Douglas:

You may be interested in the enclosed folder from our anti-
professionalism board which has been prepared for
you. It is the enclosed folder of the anti-professionalism
board. I am sure the attention of the board will be
on the folder.

Enclosed herewith is a folder containing a list of
anti-professionalism board members and their
addresses. It is a folder of the anti-professionalism
board. I am sure the attention of the board will be
on the folder.

I am sure the attention of the board will be
on the folder.

I am sure the attention of the board will be
on the folder.

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SCOTT REC'D

APR 11 1934

Ans'd

A. P. Hamilton

3130 Alabama Avenue, S. E.,
Washington, D. C.,
April 9, 1934.

Ask Mr. Parade

Board of Foreign Missions
of the Presbyterian Church,
156 Fifth Avenue,
New York City, N. Y.

RECEIVED
PRESBYTERIAN FOREIGN BOARD
TREASURER'S OFFICE

Gentlemen:

I was very much surprised to learn that anything so utterly un-Christian as vivisection was being done in connection with Missionary work in foreign lands. I am sure that many others also will be greatly shocked to learn that any part of their contributions to Missions is being spent for this ghastly purpose. I am told that a medical school at Tsinanfu, China which is supported by Protestant Missionary societies is using live dogs in operative surgery classes for students. This is about as far removed from the ideals of Christianity as it is possible for anything to be. It is inconceivable how it can be hoped to convert the so called heathens to the Christian faith, the very foundation of which is gentleness, kindness and universal love, by putting on distressing exhibitions of cruelty, thus it would seem that the American Missionaries are actually doing more harm than good. It would be interesting to know just what line of argument the Missionaries employ in explaining away such incongruities to the heathens. It is unlikely that even the Oriental mind, if left to follow its own religion, would conceive of anything so wicked as vivisection. It is difficult to believe that this fell business is being sponsored by boards of foreign missions and I trust that some measures will be speedily taken to prevent further mischief being taught the Chinese at Tsinanfu or any other place where an effort is being made to spread the Christian doctrine.

Assuring you of my best wishes for the success of the Missionaries in spreading true Christianity, but Heaven forbid that they should succeed in teaching other people worse things than they already know.

Sincerely yours,

A. P. Hamilton
(Miss) A. P. Hamilton.



HE PRAYETH BEST, WHO LOVETH BEST
ALL THINGS BOTH GREAT AND SMALL
FOR THE DEAR GOD WHO LOVETH US,
HE MADE AND LOVETH ALL.

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.156 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

April 13, 1934

ack 5/4/34

Rev. B. A. Garside,
150 Fifth Avenue
New York City

My dear Mr. Garside:

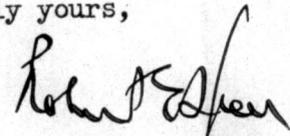
I spoke to Mrs. Speer last evening with regard to the dinner on the evening of April 23rd and she says that we cannot get back to it in time. As I told you we shall be in New England that week-end and cannot get back to New York until too late for the dinner. I am very sorry as otherwise we should have been glad to be present.

I went over last evening with great interest the material enclosed in your notice regarding the Executive Committee meeting on April 18th. I don't know whether I shall be able to get to that meeting but I shall be glad to come from three to four if I can.

In looking over the material which you sent I was puzzled at the statements regarding the endowment income in Cheeloo and Nanking. Why should the endowment income in Cheeloo have dropped from \$14,000 to \$4,600 this past year and in Nanking from \$20,000. to 14,000, while in the other universities the endowment income seems to have remained practically the same?

I enclose herewith a letter from Rex Wheeler which you had better see with regard to some of the Nanking problems and relationships. Kindly return this letter to me when you have read it.

Very cordially yours,


Robert E. Speer

RES:B

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE
NEW YORK

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

May 4, 1934

INDEXED

SHANTUNG

*quoted to field
6/5/34*

Mr. B. A. Garside,
Room 903,
150 Fifth Avenue,
New York, New York

Dear Mr. Garside:

In looking over the Minutes of the North American Section of the Board of Governors of Shantung Christian University, I find that the figures entered in the budget as expected from the Presbyterian Board for the year 1934-35 do not agree with our Board's appropriation to the University for the fiscal year, April 1, 1934-March 31, 1935. The total appropriation of the Presbyterian Board toward the University's current work for its fiscal year 1934-35 is: Yuan \$18,000; U. S. \$1,740.30 (endowment interest). The amount in Yuan is paid on the field to the University Treasurer; the amount in U. S. currency is paid in New York to the Bankers Trust Company.

Our Presbyterian Board does not make a grant to the School of Theology budget.

Sincerely yours,
GEORGE T. SCOTT

By *Frances Graham*

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
155 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

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SHANTUNG

May 4, 1934

Dr. Robert E. Speer
156 Fifth Avenue
New York City

My dear Dr. Speer:

In the rush of our recent meetings I have neglected to reply to one question asked in your letter of April 13th.

In that letter you comment on the material sent out by the Associated Boards, giving the details of income for the six largest Christian Universities in China during the last five years. You ask why endowment income in Cheeloo has dropped from \$14,000 to \$4,800 and why that in Nanking has dropped from \$20,000 to \$14,000.

In Cheeloo this drop has been due chiefly to the postponement of dividends on the two preferred stocks which together comprise a substantial part of our endowment investments. These are the Aluminum Company of America, and the American Smelting and Refining Corporation. Both these corporations are thoroughly sound, and we hope that within the next few years they will not only resume their normal dividends but will be able to pay the deferred dividends which are now accumulating. In the University of Nanking, the drop in income has been caused both by the reduction in the Aluminum dividends, and also in delays and reductions in payment of interest on a number of the mortgages we hold. We hope that here too the situation will be straightened out within a year or two without any serious loss in either principal or interest. In the other Universities, there has been a somewhat similar reduction in income, the amount varying with different institutions.

Very sincerely yours,

B. A. Carside

BAG:MP

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SHANTUNG

INDEXED

May 9, 1934

Dr. George T. Scott
156 Fifth Avenue
New York City

My dear Dr. Scott:

I have just received a letter from Rev. L. J. Davies in which he comments as follows with regard to the recent reduction of the Presbyterian quota for Shantung Christian University:-

"This will serve to acknowledge the receipt of your note of February 15th, 1934 with which you enclosed a copy of a letter received by you dated February 7th from Dr. George T. Scott representing the Board of Foreign Missions of the Presbyterian Church in the U.S.A. We note that the Presbyterian Board is reducing its quota by two members, leaving a total of thirteen and that these thirteen are to be allocated to the Schools of Arts, Science and Medicine. I would call attention to the fact that the action of the Board in regard to the women members of the quota differs slightly from the action taken April 16th, 1928 and communicated in a letter dated April 17th, 1928, in which the condition in regard to the women members of the quota reads: 'at least four members of this quota shall be women in medical or pre-medical work'. The statement in this action just sent us reads: 'at least four of this quota to be women in medical work'. It would seem desirable to me that the action of April 16th, 1928 should stand.

"The statement in the third paragraph of Dr. Scott's letter which refers to the cooperation of the Presbyterian Board in the School of Theology excites some surprise, but I think it not worth while to take the matter up at the present time."

I would call attention particularly to Mr. Davies comments on the change in the statement of the condition with regard to the women members of the quota. Previously it has been specified that these women should be engaged in medical or pre-medical work but the latest statement seems to limit them entirely to medical work. We hope that this does not indicate any change in the policy at this point, and that it will still be in order to use some part of the service of these women in pre-medical work if that seems desirable.

Very cordially yours,

DA. Garside

BAG:MP

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

MEDICAL DEPARTMENT
E. M. DODD, M.D.

May 10, 1954

noted 5/12/54

SHANTUNG

Mr. B. A. Garside
150 Fifth Avenue
New York, N.Y.

My dear Mr. Garside:

Many thanks for your letter in regard to the
vivi-section letter.

My own feeling also is to let the matter drop.
So I am not writing to anybody. Incidentally, no further
letters have come to me.

Cordially yours,

E. M. Dodd

END:MM

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE
NEW YORK

May 10, 1934

MEDICAL DEPARTMENT
E. M. DODD, M.D.

SHANTUNG

Mr. B. A. Garbide
150 Fifth Avenue
New York, N.Y.

My dear Mr. Garbide:

Many thanks for your letter in regard to the
vivi-section letter.

My own feeling also is to let the matter drop.
So I am not writing to anybody. Incidentally, no further
letters have come to me.

Cordially yours,

Handwritten signature

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

SHANTUNG

May 11, 1934

Mr. B. A. Garside,
150 Fifth Avenue,
New York City

INDEXED

Noted
[Signature]

Dear Mr. Garside:

Re Presbyterian Quota, Cheeloo

Thank you for your letter of May 9 reporting to me Mr. L. J. Davies's comment on our Presbyterian Board action regarding our Presbyterian quota and particularly the phrase which reads: "at least 4 of this quota to be women in medical work." We definitely meant the term "medical work" to include also the pre-medical. I see now that it would have been wiser if we had used the double expression "medical or pre-medical" because I appreciate that a considerable part of the pre-medical work may not be definitely aimed at medical preparation. We did not intend to make any change from the method of assignment stated in the previous Board action of April 16, 1928 to which Mr. Davies refers.

The matter is fully understood here in our Presbyterian Board rooms and I think supplementary Board action is not called for.

I am sending a copy of this letter to Mr. Davies and a copy to Dr. Abbott so that the matter will be cleared on the field.

With kind regards, I am,

Very sincerely yours,

G. T. Scott
George T. Scott

GTS-NMF

Copy to Mr. Davies
" " Dr. Abbott

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NEW YORK

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

MAY 11, 1934

Mr. F. A. Garretts,
130 Fifth Avenue,
New York City.

Dear Mr. Garretts:

The Presbyterian Board, Glasgow

I thank you for your letter of May 7 reporting to me Mr. L. W. Davies' comment on our Presbyterian Board action regarding our Presbyterian quota and particularly the phrase which reads: "at least 4 of this quota to be women in medical work." The word "medical" in this phrase is also the word "pre-medical" which I see now that it would have been better if we had used the expression "pre-medical" because I am sure that a considerable part of the pre-medical work may not be definitely aimed at medical preparation. We did not intend to make any change from the method of payment which in the previous Board action of April 15, 1933 to which Mr. Davies refers.

The matter is fully understood here in our Presbyterian Board rooms and I think especially my Board action is not called for.

I am sending a copy of this letter to Mr. Davies and a copy to Mr. Abbott so that the matter will be cleared on the field.

With kind regards, I am,

Very sincerely yours,

George T. Scott

WTS-MEM
Copy to Mr. Davies
" " Mr. Abbott

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Mr Guide

SHANTUNG

THE BOARD OF FOREIGN MISSIONS OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

EXRD

APPROPRIATION LETTER 1934-1935

BOARD GENERAL LETTER

No. 52

May 14, 1934

TO THE MISSIONS:

I.

You have been kept advised by the Mission letters of the financial situation as it has developed during the year. We are happy to report now a less unfavorable outcome of the year than had been anticipated, as indicated in the following statement by the Treasurer of the Board:

The deficit of the year, including only the usual amount of \$125,000 from legacies, would have been \$395,766; and adding the old deficit of \$347,670, the Board regularly would have had a total deficit of \$743,436. By Board action \$53,601 from the Foreign Exchange Reserve Fund, and all excess legacies, totaling \$170,584, were ordered to be used, thus reducing the year's deficit to \$171,581 and the combined deficit to \$519,251.

January 1, 1934, the receipts for the regular budget were \$1,056,477 as compared with \$1,309,795 the year before, a decrease of \$253,318. The devaluation of the dollar was adding to the cost of foreign exchange in an amount estimated for the year at over \$100,000. With the previous year's deficit of \$347,000, the Board faced an impending deficit of \$900,000; but January, February and March, 1934 showed receipts equal to or in excess of those of the corresponding months in 1933. In March and April, 1934, \$798,737 was received as compared with \$750,594 the year before, an increase of \$48,143. \$125,000 was received the eleventh day of April. From this it will be very apparent how difficult it has been to forecast the outcome of the year. Tabulated, the receipts show as follows:

	1933-1934	1932-1933		
The first 3 quarters.....	\$1,056,477	\$1,309,795	Loss of	\$253,318 or 19%
The last quarter.....	1,060,092	1,001,456	Gain of	58,636 or 5.5%
Total for Year.....	2,116,569	2,311,251	Loss of	194,682 or 8.5%

All of the above statements refer to the regular budget of the Board. For the regular budget and special appropriations for the year, the following is the comparative statement showing a decrease of 10.95% from all living sources as compared with a year ago, and as compared with a decrease of 8.5% for the regular budget:

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	Churches	Sabbath Schools	Individuals	Women's and Y. P. Organizations	Total
1934	\$1,063,201.12	\$90,147.29*	\$119,931.43	\$897,960.91	\$2,171,240.75
1933	1,202,410.73	96,587.43	142,881.73	996,339.87	2,438,219.76
Increase
Decrease ...	\$ 139,209.61	\$ 6,440.14	\$ 22,950.30	\$ 98,378.96	\$ 266,979.01

* Includes Youth Budget \$19,056.55.

Foreign exchange has cost \$141,000 more than was estimated at the opening of the year.

As this statement indicates, the deficit would have been much heavier if the Board had not drawn on legacies that would otherwise have been treated as capital funds and had not had also an Exchange Reserve Fund to use against part of the increased expenditure due to unfavorable exchange. The element of currency exchange enters very seriously also into the problem of the appropriations for the year 1934-35.

II.

Although the outcome of the year is less unfavorable than had seemed possible in December, it is still so grave as to make it necessary to go forward with the economies already contemplated for the year 1934-35. If the Board were to charge against the budget of the new year the accumulated deficit of \$519,251 the proposed economies would have to be so greatly increased as to require the withdrawal of very many missionaries and the reduction by one-half of the appropriations for Classes V-X. The Board has voted, however, to carry forward the deficit without making it a charge against the new year's appropriations. It has voted further to plan the budget for the new year on the basis of larger contributions from the churches. The amount actually received from living sources for the regular budget in 1933-34 was \$2,171,240.75. The amount on which the Board is counting in faith for the new year is \$2,311,251. If the budget were to be built on the exact amount received in 1933-34 it would require as you will see, a still further reduction in the appropriations of \$140,000.

In the faith that the Board will be able to carry the deficit and that the Church will increase its gifts, the Board at its meeting on April 16th approved the following budget:

	RECEIPTS		
	Actual 1932-33	Actual 1933-34	Estimated 1934-35
1. Receipts Living Sources:			
Churches	\$1,177,319.72	\$1,063,201.12	\$1,177,319.72
Sunday Schools	73,307.50	90,147.29	73,307.50
Women's & Y. P. Organizations	955,019.65	897,960.91	955,019.65
Individuals	105,604.39	119,931.43	105,604.39
Totals—Living Sources	\$2,311,251.26	\$2,171,240.75	\$2,311,251.26
2. Legacies	125,000.00	304,371.02	125,000.00
3. Income from Invested Funds	353,005.00	299,909.13	275,000.00
4. Rentals on 156 Fifth Avenue	23,050.00	19,403.28	15,000.00
5. Interest on Bank Balances	7,356.00	7,259.90	6,000.00
6. Annuities	51,303.00	35,833.71	36,413.00
7. From Harkness Evangelistic Expansion Fund	25,000.00	50,000.00	50,000.00
8. Transfer from Foreign Reserve Exchange Fund	53,601.87
9. Transfer from Annuity Stabilization Fund.....	682.31
	\$2,895,965.26	\$2,942,301.97	\$2,818,664.26
Estimated Deficit for Year			75,858.03
			\$2,894,522.29

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1934

EXPENDITURES

	Actual 1932-33	Actual 1933-34	Appropriations 1933-34	Appropriations 1934-35
Class I	\$1,279,443.00	\$1,195,344.21	\$1,145,178.30	\$1,205,423.61
Class II	556,951.00	363,949.47	443,902.32	396,712.05
Classes V-X	693,729.00	738,851.71	658,805.45	740,804.23
Pension Premiums	97,964.00	96,982.62	99,500.00	98,000.00
Pension Supplements	38,475.00	47,624.26	43,000.00	60,000.00
Work in Europe	9,000.00	8,000.00	8,000.00	7,000.00
Class III	88,061.00	37,839.82	42,000.00	5,000.00
Special Furlough Expenses	40,891.00	28,560.66	45,000.00	30,000.00
Cooperative Work—Field	10,865.00	9,783.20	9,349.50	8,654.00
Purchasing & Shipping Dep't.	14,777.00	12,101.17	15,000.00	12,500.00
Wooster Homes	835.00	1,582.09	1,000.00	1,000.00
Orphans of Missionaries	10,657.00	12,923.23	10,000.00	12,000.00
Administration & Promotion	385,095.00	346,029.58	365,200.95	328,166.40
General Council	103,824.00	46,818.54	40,000.00	29,000.00
Annual Report	4,508.00	3,954.37	4,500.00	3,500.00
Cooperative Work in U. S. A.	11,759.00	10,473.74	10,499.74	9,762.00
Interest on Loans	10,065.00	12,357.64	10,000.00	10,000.00
Interest on Deficit			12,000.00	12,000.00
	<u>\$3,356,899.00</u>	<u>\$2,973,176.31</u>	<u>\$2,962,936.26</u>	<u>\$2,969,522.29</u>
Estimated Savings Classes I & II			150,000.00	75,000.00
			<u>\$2,812,936.26</u>	<u>\$2,894,522.29</u>

This budget represents the following savings:

1. A further reduction of \$50,467.79 in administration and promotion and General Council and other home expenditures. There has been under these heads a reduction of over 40% in the last four years, with a large reduction also of personnel.
2. The reduction of the appropriations for new missionaries from \$42,000 to \$5,000, allowing for only a few appointments to emergency positions which cannot be filled from the present staff.
3. The reduction of the native currency grants to the Missions by 10%, making a total reduction of nearly 30% in these appropriations for the last three years.
4. The withdrawals from the missionary staff in Classes I and II, due to retirements, resignations, ill health and financial limitations, which have already been taken up with the Missions one by one.
5. Other minor economies indicated in the comparison of the appropriations for 1933-34 and 1934-35 as given above.

Even with these reductions the total appropriations for the year 1934-35 are \$81,586.03 in excess of those of 1933-34. This is due to the unfavorable exchange which has more than offset the economies effected in Classes I-II and V-X.

The Board deeply regrets that these various economies have been necessary but rejoices that they have not been more severe. The work of our sister Missionary Boards of other denominations seems to have suffered far more acutely. The number of missionaries has been reduced in other Boards in ratios ranging from 17% to 90%, and their native currency grants have suffered even more severely. We shall hope and pray that both with them and with our own Board there may come this year a time of recovery, and that the Foreign Missionary work of the Church may soon be lifted to the highest levels of the past, and beyond.

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III.

The following tables show the distribution of appropriations for Classes I and II. Any rectification of these in the case of individual missions necessitated by unusual furlough or withdrawal arrangements will be effected from time to time during the year:

Class I.		Class II.	
Central China	\$35,979.00	Persia	\$94,183.95
China General	25,787.00	Mesopotamia	9,624.00
Hainan	22,595.50	Syria	44,528.00
Hunan	28,235.00	West Africa	59,650.00
Kiangnan	47,952.50	Latin America	
North China	48,134.00	Central Brazil	13,430.00
Shantung	83,625.00	South Brazil	27,731.95
Shantung University	16,614.00	Chile	24,968.30
South China	38,951.50	Colombia	30,813.99
Yunnan	6,715.50	Guatemala	18,445.00
Japan	62,620.01	Mexico	19,696.64
Chosen	134,244.00	Venezuela	8,940.00
Philippines	76,553.51	New Children	6,000.00
Siam	65,018.86		
India Council	1,754.70		\$1,255,423.61
North India	76,984.10	Less Estimated Exchange Savings	
Allahabad Agricultural Institute	4,154.40	account of Median Rate	50,000.00
Punjab	74,614.40		
Western India	46,878.80		
		Total Net Appropriations ..	\$1,205,423.61

Class II.	
Central China	\$10,595.00
Hainan	4,493.00
Hunan	6,602.50
Kiangnan	5,360.00
North China	6,882.50
Shantung	18,923.75
Shantung University	11,860.00
South China	15,255.00
Yunnan	8,005.00
Japan	23,576.25
Chosen	47,641.43
Philippines	17,160.00
Siam	20,146.03
India Council	652.50
North India	8,076.75
Punjab	25,553.20
Western India	\$21,252.00
Persia	48,338.30
Syria	8,775.00
West Africa	40,907.93
Latin America	
Central Brazil	9,664.58
South Brazil	10,227.77
Chile	7,878.75
Colombia	7,984.18
Mexico	8,900.63
Chinese, Japanese & Koreans in the	
U. S. A.	1,000.00
Cables	1,000.00
	\$396,712.05

There has been no further decrease in missionary salaries either on the field or at home. The arrangements with regard to all such salaries and children's allowances which have prevailed in 1933-34 will carry over into the new year 1934-35.

The provisions of the Manual, paragraph No. 111, as to salaries and exchange, apply to the appropriations for the new year and are permanently in force.

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IV.

The following table shows the distribution of the appropriations for Classes V-X, with the reduction of 10% effected on the corresponding appropriations for these Classes for the year 1933-34. The figures include the continued grants from the Harkness Evangelistic Fund, calculated at the arbitrary exchange rates for the year. \$50,000 from this Fund is applied for 1934-35, as was done in 1933-34, which is double the amount used in preceding years. The Missions are free to use this money without permanent commitment, for conserving and extending their evangelistic work in the fullest way possible under the present reduced resources:

China	Native
Central China	{ Gold \$ 4,700.00
	{ Mex. 40,537.48
China General	{ Gold \$7,340.00
	{ Mex. 106,278.73
Hainan	{ Mex. 20,629.60
Hunan	{ Mex. 35,865.35
Kiangnan	{ Gold \$6,500.00
	{ Mex. 62,318.17
North China	{ Gold \$3,500.00
	{ Mex. 38,381.09
Shantung	{ Mex. 91,793.34
Shantung University	{ Gold \$1,740.30
	{ Mex. 18,000.00
South China	{ Mex. 54,789.70
Yunnan	{ Mex. 9,471.20
Japan	{ Gold \$6,120.00
	{ Yen 125,886.60
Chosen	{ Yen 119,325.58
Philippines	{ Ps. 62,851.78
Siam	{ Tcls. 93,659.05
India	
India Council	{ Rs. 36,684-0-0
North India	{ Rs. 163,450-0-4
Allahabad Agricultural Institute	{ Rs. 1,080-0-0
	{ Gold \$600.00
Punjab	{ Rs. 183,574-8-0
Western India	{ Rs. 85,881-10-8
	{ Gold \$2,000.00
Persia	{ Rls. 606,355.83
Mesopotamia	{ Gold \$6,827.00
Syria	{ Gold \$40,422.84
West Africa	{ Gold \$26,060.44
Latin America	
Central Brazil	{ Mil. 51:786\$667
South Brazil	{ Mil. 69:194\$336
Chile	{ Ps. 148,361.23
Colombia	{ Ps. 19,793.90
Guatemala	{ Gold \$8,553.92
Mexico	{ Ps. 64,345.08
Venezuela	{ Bol. 32,366.32

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It is earnestly hoped that the contributions on the field may increase to take the place of the grants which the Board has been unable to continue. The Board thoroughly appreciates the extent to which the work of the Missions has already achieved self-support. According to the estimates and the appropriation sheets for the year 1933-34, the cost of the evangelistic work was \$292,837 Gold, toward which the field receipts were \$100,886. The expenditures on educational work were \$1,205,877, toward which the field receipts were \$958,233. The expenditures for the medical work were \$519,749, toward which the field receipts were \$480,745. It is realized also that these figures do not include all the field receipts, but that there are many self-supporting churches and much self-supporting evangelistic work which are not included in the estimates and the appropriations.

V.

The appropriations under the two headings of cooperative work are hereby made as follows, these items having been further reduced in equitable proportion:

COOPERATIVE WORK—FIELD

Anglo-American Committee	\$ 400.00
La Nueva Democracia	1,290.00
The Committee on Cooperation in Latin America	4,261.00
Christian Literature Committee	180.00
Mountain Rest	405.00
Ventnor Homes	405.00
Missionary Review of the World	425.00
International Review of Missions	385.00
Moslem World	48.00
Literature Program for Christian Education (in Latin America)	720.00
Bureau of Christian Literature in Africa	135.00
	<hr/>
	\$8,654.00

COOPERATIVE WORK—U. S. A.

General Account

China Union Universities	\$ 772.00
Missionary Education Movement	1,707.00
Committee of Reference and Counsel	6,084.00
Foreign Missions Conference Reports	88.00
Federation of Women's Boards	203.00
International Institute of African Languages and Cultures	162.00
Rural Missions Committee	41.00
Foreign Students in America	405.00
Missions Research Library	300.00
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	\$9,762.00

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MAY 14
1934

VI.

In the Appropriation letters the last two years it has been stated that "there has been no time in the memory of the present officers or members of the Board when the problem of receipts and appropriations has been so difficult as this year." This is still more true today. But there are many grounds for thanksgiving, in the first place, that it has been possible through all these difficult years to maintain the work as fully as has been done, even though it has cost great sacrifice and, secondly, the hope that the worst times are past, and that the time of recovery is not far away. We must work together in prayer and faith and unity in the courageous hope that the Church may be able and willing to provide for the appropriations as they are now made. The Board will rejoice when the time comes when increased receipts will make possible the restoration of the former salary schedules and the provision of adequate funds for a great forward evangelistic movement.

Looking forward to the preparation of the estimates for the year 1935-36 it may be wise to call your attention to the action of the Board on May 15, 1933, with regard to the estimates for 1934-35. We are assuming that these instructions will hold for the year 1935-36 as follows:

"Inasmuch as it appears advisable for the Missions to prepare their estimates for the coming year 1935-36 upon a revised basis, the Board requested that

1. *In Classes I and II*, (a) Salary, Home and Children's Allowances be entered without reduction at the level of 1931-32, (b) the cost of each furlough journey be estimated at the reduced amount of 1934-35 appropriations, and (c) Rents and Language Study be figured at the minimum consistent with reasonable needs; and that

2. Classes V-X be estimated at the level of 1934-35 actual appropriations, with the understanding that each Mission and Field Council will conscientiously restudy its entire work program by qualitative analysis and will courageously project its future service by such selective processes as may seem right and wise. Wherever a National Church cooperates in administering Class VII, the Board desires that, from its appropriations, adequate funds be available for itineration and evangelism by missionaries. It would seem desirable for each Mission to withhold from prior and definite assignment a certain amount of its annual receipts from the Board to use as a contingent fund for unforeseen needs that emerge during the year.

It should be clearly understood that this revised financial basis is merely for advanced estimates by the field, and that the actual Appropriation by the Board will depend upon circumstances in the spring of 1935."

Very faithfully yours,

ROBERT E. SPEER
CLELAND B. MCAFEE
GEORGE T. SCOTT
JOHN A. MACKAY
MISS IRENE SHEPPARD
RUSSEL CARTER
MISS HELEN KITTREDGE

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MAY 1934

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The total appropriations now assigned to the CHEELOO UNIV. . . . Mission are for Classes I and II

(gold) U.S. \$28,474.00 and for the Native Work Classes V to X . . . Yuan 18,000.00

and U.S. \$1,740.30*

It should be noted that this grant includes all income from any invested funds held by the Board in trust for the Mission or for any part of its work. The native work appropriations now made for your Mission and reported above include the following items of such income from endowment:

*Total of endowment interest at 4% on the following funds, this interest being paid to the Bankers Trust Company, New York for the University account:

General Endowment Fund-	\$36,651.76	\$1,466.07
Elizabeth Armstrong Oliver Fund-	\$3,000	120.00
Van Cleve Memorial Fund-	\$1,250.00	50.00
Fund "In Memory of Three Christian Mothers"	\$1,255.71	50.23
Cleo Kelsey Hughes Memorial Fund-	\$350	14.00
Lucy Kent Scholarship Fund-	\$1,000	40.00
		\$1,740.30

It should be clearly understood that this revised financial basis is merely for advanced estimates by the field, and that the actual appropriation by the Board will depend upon circumstances in the spring of 1935.

Very faithfully yours,

ROBERT H. BARNER
 CLELAND B. MOFFAT
 GEORGE T. SCOTT
 JOHN A. MADGWAY
 MISS IRENE SHEPARD
 RUSSELL CARTER
 MISS HELEN KATZBERG

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CHICAGO UNIVERSITY
1954-1955
SWITZERLAND MISSION
U.S. CURRENCY

<u>CLASS I. MISSIONARIES ON FIELD</u>	<u>GROSS</u>	<u>CUT</u>	<u>NET</u>
<u>FIELD SALARIES</u>			
Rev. and Mrs. L. J. Davies	1,800.00	360.00	1,440.00
Rev. and Mrs. J. J. Heeren	1,800.00	360.00	1,440.00
Dr. and Mrs. L. F. Heinburger, 4 mos.	600.00	120.00	480.00
Rev. and Mrs. H. P. Lair	1,800.00	360.00	1,440.00
Dr. and Mrs. Thornton Stearns, 8 mos.	1,800.00	240.00	960.00
Rev. and Mrs. S. Lautenschlager, 8 mos.	1,120.00	224.00	896.00
Dr. S. Waddell, 5 mos.	225.00	45.00	180.00
Vacancy 9 mos. @ \$250.	945.00	—	945.00
Dr. A. S. Gault	840.00	168.00	672.00
Dr. and Mrs. A. L. Carson	1,680.00	336.00	1,344.00
Dr. A. V. Scott	840.00	168.00	672.00
Miss Rosa Bell	840.00	168.00	672.00
Dr. and Mrs. G.F. Winfield	1,680.00	336.00	1,344.00
Mr. and Mrs. G. B. Sargent	1,680.00	336.00	1,344.00
<u>Salary Total</u>	<u>\$17,050.00</u>	<u>3,221.00</u>	<u>13,829.00</u>

<u>CHILDREN'S ALLOWANCES</u>			
Louise Heinburger, 4 mos.	140.00	—	140.00
Robert Heinburger, 4 mos.	140.00	—	140.00
Douglass Heinburger, 4 mos.	100.00	10.00	90.00
Frances Heinburger, 4 mos.	100.00	10.00	90.00
Irvine Heinburger, 4 mos.	66.66	6.66	60.00
John Lair	420.00	—	420.00
Theodora Lair	200.00	20.00	180.00
Anne Stearns, 5 mos. @ (\$16.67)			
5 mos. @ (\$25.00)	158.33	15.83	142.50
Paul Stearns, 8 mos.	155.53	15.53	140.00
Thornton Stearns, 8 mos.	155.53	15.53	140.00
Maribel Stearns, 8 mos.	155.53	15.53	140.00
Kathleen Lautenschlager, 9 mos.	150.00	15.00	135.00
Robert Lautenschlager, 9 mos.	150.00	15.00	135.00
Ruth Carson	300.00	30.00	270.00
Robert Carson, 9 mos. @ (\$16.67)			
5 mos. @ (\$25.00)	225.00	22.50	202.50
Jean Carson	200.00	20.00	180.00
<u>C.A. Total</u>	<u>2,749.98</u>	<u>204.98</u>	<u>2,545.00</u>

<u>LANGUAGE STUDY</u>			
Dr. and Mrs. G.F. Winfield	120.00	—	120.00
Mr. and Mrs. G. B. Sargent	120.00	—	120.00
<u>Language Total</u>	<u>240.00</u>	<u>—</u>	<u>240.00</u>

<u>TOTALS</u>			
<u>SALARIES</u>	<u>\$17,050.00</u>	<u>3,221.00</u>	<u>13,829.00</u>
<u>CHILDREN'S ALLOWANCES</u>	<u>2,749.98</u>	<u>204.98</u>	<u>2,545.00</u>
<u>LANGUAGE</u>	<u>240.00</u>	<u>—</u>	<u>240.00</u>
<u>TOTAL CLASS I</u>	<u>\$20,039.98</u>	<u>3,425.98</u>	<u>16,614.00</u>

GREENGLASS UNIVERSITY
1924-1925
SHANTUNG MISSION
U.S. CURRENCY

<u>CLASS II. MISSIONARIES NOT ON FIELD</u>	<u>GROSS</u>	<u>CUT</u>	<u>NET</u>
Mrs. J. B. Neal, H.R.	1,000.00	—	1,000.00
<u>FURLOUGH SALARIES</u>			
Dr. and Mrs. Thornton Stearns, 3 mos.	525.00	52.50	472.50
Rev. and Mrs. S. Lautenschlager, 3 mos.	525.00	52.50	472.50
Dr. and Mrs. L. F. Hainburger, 6 mos.	1,050.00	105.00	945.00
<u>P.S. Total</u>	<u>3,100.00</u>	<u>210.00</u>	<u>2,890.00</u>
<u>CHILDREN'S ALLOWANCES</u>			
Anne Stearns, 4 mos. @ \$16.67	66.66	6.66	60.00
Paul Stearns, 4 mos.	66.66	6.66	60.00
Thornton Stearns, 4 mos.	66.66	6.66	60.00
Marial Stearns, 4 mos.	66.66	6.66	60.00
Kathleen Lautenschlager, 3 mos.	50.00	5.00	45.00
Robert Lautenschlager, 3 mos.	50.00	5.00	45.00
Louise Hainburger, 8 mos.	280.00	—	280.00
Robert Hainburger, 8 mos.	280.00	—	280.00
Douglass Hainburger, 8 mos.	200.00	20.00	180.00
Frances Hainburger, 8 mos.	200.00	20.00	180.00
Iryna Hainburger, 8 mos.	155.55	15.55	140.00
<u>C.A. Total</u>	<u>1,459.97</u>	<u>89.97</u>	<u>1,370.00</u>
<u>TRAVEL</u>			
Dr. and Mrs. Stearns and 4 children	1,600.00	—	1,600.00
Mr. and Mrs. Lautenschlager and 2 children	1,200.00	—	1,200.00
Dr. and Mrs. Hainburger, both ways 5 children to U.S. 5 children to field	4,400.00	—	4,400.00
John Lair to U.S.	400.00	—	400.00
<u>Travel Total</u>	<u>7,600.00</u>	<u>—</u>	<u>7,600.00</u>
<u>TOTALS</u>			
FURLOUGH SALARIES	\$ 3,100.00	210.00	2,890.00
CHILDREN'S ALLOWANCES	1,459.97	89.97	1,370.00
TRAVEL	7,600.00	—	7,600.00
<u>TOTAL CLASS II</u>	<u>\$12,159.97</u>	<u>299.97</u>	<u>11,860.00</u>

NET TOTALS
CLASS I \$16,614.00
CLASS II 11,860.00
\$28,474.00

RECEIVED
UNIVERSITY
MAY 2 1925
JOINT OFFICE

0729

GREENSBORO UNIVERSITY
1934-1935
STUDENT MISSION
U. S. CURRENCY

NET	CUT	GROSS	CLASS II MISSIONARIES NOT ON FIELD
1,000.00		1,000.00	Mrs. J. B. Neal, H.R.
			<u>THROUGH SALARIES</u>
475.50	52.50	525.00	Dr. and Mrs. Thornton Stearns, 3 mos.
475.50	52.50	525.00	Rev. and Mrs. S. Lautenschlager, 3 mos.
345.00	102.00	1,050.00	Dr. and Mrs. J. F. Heimburger, 6 mos.
2,820.00	210.00	2,100.00	<u>T. S. Total</u>
			<u>CHILDREN'S ALLOWANCES</u>
80.00	8.88	88.88	Anne Stearns, 4 mos. @ \$18.87
80.00	8.88	88.88	Paul Stearns, 4 mos.
80.00	8.88	88.88	Thornton Stearns, 4 mos.
80.00	8.88	88.88	Marjell Stearns, 4 mos.
45.00	2.00	50.00	Kathleen Lautenschlager, 3 mos.
45.00	2.00	50.00	Robert Lautenschlager, 3 mos.
280.00		280.00	Louise Heimburger, 8 mos.
280.00		280.00	Robert Heimburger, 8 mos.
180.00	20.00	200.00	Douglas Heimburger, 8 mos.
180.00	20.00	200.00	Frances Heimburger, 8 mos.
120.00	13.32	133.32	Iraide Heimburger, 8 mos.
1,270.00	88.87	1,458.87	<u>O. A. Total</u>
			<u>TRAVEL</u>
1,800.00		1,800.00	Dr. and Mrs. Stearns and 4 children
1,200.00		1,200.00	Mr. and Mrs. Lautenschlager and 3 children
			Dr. and Mrs. Heimburger, both ways
4,400.00		4,400.00	3 children to U.S.
400.00		400.00	3 children to field
7,800.00		7,800.00	John Lutz to U.S.
			<u>Travel Total</u>
			<u>TOTALS</u>
2,820.00	210.00	2,100.00	<u>THROUGH SALARIES</u>
1,270.00	88.87	1,458.87	<u>CHILDREN'S ALLOWANCES</u>
7,800.00		7,800.00	<u>TRAVEL</u>
11,890.00	298.87	12,188.87	<u>TOTAL CLASS II</u>

NET TOTALS
CLASS I \$18,614.00
CLASS II 11,890.00
\$28,474.00

RECEIVED
UNIVERSITIES
MAY 22 1934
JOINT OFFICE

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SHANTUNG MISSION

1954-1955

SHANTUNG CHRISTIAN UNIVERSITY

	<u>Yuan</u>	<u>U.S. End.Int.</u>
<u>CLASS VIII - EDUCATIONAL</u>	18,000.00	\$1,740.50*

*Total of endowment interest at 4% on the following funds, this interest being paid to the Bankers Trust Company, New York for the University account:

General Endowment Fund - \$56,651.76	\$1,486.07
Elisabeth Armstrong Oliver Fund- \$5,000	120.00
Van Gieve Memorial Fund - \$1,250	50.00
Fund "In Memory of Three Christian Mothers" \$1,255.71	50.25
Glee Kelsey Hughes Memorial Fund-\$550	14.00
Lacy Kent Scholarship Fund- \$1,000	40.00
	<u>\$1,740.50</u>

SUMMARY

<u>CLASS I</u>	<u>CLASS II</u>	<u>TOTAL</u>
18,614.00	11,860.00	28,474.00

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Pres. Bod

SHANTUNG

May 14, 1934

Rev. A. E. Armstrong, D.D.
299 Queen St., West
Toronto, 2, Canada

My dear Dr. Armstrong:

Mr. Garside has shared with me and others your recent letter with the question raised at Cheloo about the relationships of the hospital and medical college; and suggesting that I write my reactions to you.

You will probably get ^a more valuable reply from Dr. Samuel Cochran, both because of his former connection with Cheloo, and because he is now on the staff of a teaching hospital. But I will give you my slant for what it is worth.

It seems to me, that there is no question that the patient is the first responsibility of the hospital, if there is any choice in the matter. However, in general, there should not be any acute dilemma as to choosing between the patient's interest and the teaching interest for the future doctors. As a matter of fact, in a well run teaching hospital, it is usually actually an advantage to the patient to be in that kind of a service, because problems are more carefully studied, and there is every stimulus to keep up to date scientifically. It really comes down a great deal to a matter of personalities. One can draw up diagrams and regulations. But the people count more than the skeleton of the structure.

By the same token, my guess is that the real difficulty in this situation was not so much a matter of organization as a matter of personalities. Dr. Heimbürger, the excellent superintendent of the hospital, had frankly become very much fed up on China, and out of sympathy with the main policies of the medical school. This would very likely enter into his feelings about other matters and other relationships. So I can see some possibilities for the difficulty in that sort of background.

Returning to the question of organization, I am not a very good one to speak, as I have never been close in on anything of the kind. But I think it is a matter for careful clarifying of responsibilities ^{and} schedules of the respective needs of students and patients, etc. which are perfectly susceptible of being worked out without having to say that this or that interest is paramount.

One angle of the matter is that a medical school hospital can perfectly well set up some kind of a selective standard or process for patients, so that they have the teaching material which they need. This might make the matter of admission different from another hospital which was not teaching. But once the patient was inside the hospital, his concern would come first, if there was ever any crucial choice involved.

On the other hand, a teaching hospital is such a vitally important matter for the development of the medical profession that many accommodations in the life and regime of a patient are justifiable and necessary to fit into a teaching scheme, provided, of course, they do not entail anything serious.

I am afraid these glittering generalities won't get you very far. But I hope you will get something better from Dr. ~~McMahon~~ Dr. Vaughan.

Cordially yours,

E. M. Dodd

EAD:MM

0732

Handwritten signature

MAY 14, 1934

SHANTUNG

Rev. A. E. Armstrong, D.D.
299 Queen St., West
Toronto, 2, Canada

My dear Mr. Armstrong:

Mr. Garabde has shared with me and others your recent letter with the question raised at Cheloo about the relationships of the hospital and medical colleges; and suggesting that I write my reactions to you.

You will probably get more valuable reply from Dr. Samuel Cochran, both because of his former connection with Cheloo, and because he is now on the staff of a teaching hospital. But I will give you my own for what it is worth.

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Returning to the question of organization, I am not a very good one to speak, as I have never been close in on anything of the kind. But I think it is a matter for careful clearing up of responsibilities of schedules of the respective needs of students and patients, etc. which are perfectly susceptible of being worked out without having to say that this or that interest is paramount.

One angle of the matter is that a medical school hospital can perfectly well set up some kind of a selective standard or process for patients, so that they have the teaching material which they need. This might make the matter of admission different from another hospital which was not teaching. But once the patient was inside the hospital, his concern would come first, if there was ever any crucial choice involved.

On the other hand, a teaching hospital is such a vitally important matter for the development of the medical profession that many accommodations in the life and regime of a patient are justifiable and necessary to fit into a teaching scheme, provided, of course, they do not entail anything serious which is not of benefit to the patient.

I am afraid this glittering generalities won't get you very far. But I hope you will get something better from Dr. Armstrong.

Cordially yours,

E. M. Ross

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

November 10, 1934

SHANTUKC

INDEXED

ACK 11/10 Evans

Mr. B. A. Garside,
150 Fifth Avenue,
New York City

Dear Mr. Garside:

Miss Ruth Elliott, Acting Candidate Secretary, has asked me with regard to the securing of a successor to Dr. Susan Waddell in the Medical College of Cheeloo University. I have replied that, inasmuch as there are two vacancies in our quota at the University, and one at least should be filled by a woman, I think that Miss Elliott and Dr. Dodd need no further authorization to start at once the search for a suitable successor to Dr. Waddell.

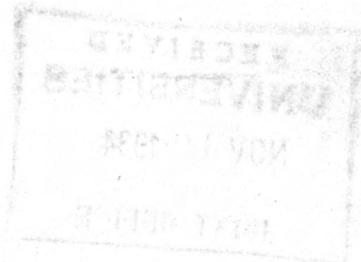
Another question which she asked was as to the department in the Medical College which should be given preference in the search for a doctor. Three departments have been mentioned by Dr. Shields in writing on the subject, without any clear statement of preference. Those three are Bacteriology, Ophthalmology and Pharmacology, but he also says that if there be any possibility of finding a woman dentist in the U.S.A., she would be very acceptable.

I am writing to you with reference to the matter, especially to ask whether you have any intimations from the field as to the order of preference. If not, my statement to Miss Elliott may stand, as follows: "As these various departments are mentioned as about equally needy, I should think that our 'preference' would be for that department for which we can soonest find the most satisfactory candidate."

Cordially yours,

Courtenay H. Fenn
Courtenay H. Fenn

CHF-NMF



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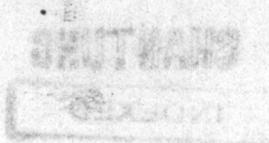
THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

155 FIFTH AVENUE

NEW YORK

OFFICE OF SECRETARY

November 10, 1934



Mr. F. A. Garstide,
150 Fifth Avenue,
New York City

Dear Mr. Garstide:

Miss Ruth Elliott, Acting Candidate Secretary, has asked me with re-
gard to the securing of a successor to Dr. Susan Waddell in the Medical College
of Chicago University. I have replied that, inasmuch as there are two vacan-
cies in our quota at the University, and one at least should be filled by a
woman, I think that Miss Elliott and Dr. Bond need no further authorization to
start at once the search for a suitable successor to Dr. Waddell.

Another question which she asked was as to the department in the
Medical College which should be given preference in the search for a doctor.
Three departments have been mentioned by Dr. Shields in writing on the subject,
without any clear statement of preference. These three are Pathology,
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of finding a woman doctor in the field, she would be very desirable.

I am writing to you with reference to the matter, especially to ask
whether you have any intimations from the field as to the order of preference.
If not, my statement to Miss Elliott may stand as follows: "As these various
departments are mentioned as about equally needy, I should think that our
preference would be for that department for which we can soonest find the most
satisfactory candidate."

Cordially yours,

Handwritten signature
C. C. ...

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SHANTUNG

Cheeloo

November 20, 1954

Dr. C. H. Penn
156 Fifth Avenue
New York City

Dear Doctor Penn:

I am answering your letter of November 10th in the absence of Mr. Garside. Incidentally, in a telephone conversation with Miss Elliott today, I informed her that we had no definite information as to the preference of Cheeloo in the search for a doctor. If anything comes from the field which will shed additional light on this situation, I shall be very glad to communicate with you.

Very truly yours,

C. A. Evans

CAE:RC

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OVER
SHANTUNG

Same letter
also to

E. M. Dodd
C. H. Fenn
J. H. Reiser
Mr. C. K. Hoys
C. B. Mc Afee

March 7, 1935

Miss Margaret E. Hedge
112 West Gravers Lane
Chestnut Hill
Philadelphia, Pa.

My dear Miss Hedge:

The following cablegram recently received from Tsinan gives striking evidence of the gravity of the financial situation at Cheeloo:-

**"ALL CURRENT FINANCIAL RESOURCES EXHAUSTED BEFORE MAY.
CLOSURE IMPENDING. US\$20,000 NEEDED TO LIQUIDATE DEFICITS. STRONG
HOPE WE ACCEPT PRESIDENCY IF DEFICITS CLEARED."**

This adds a new note of urgency to the grave financial crisis at Cheeloo which we have already recognized. For four years the trend in income has been sharply downward, and for 1934-35 this total decrease since 1931-32 has amounted to more than 30%. While the University has been cutting down its budget sharply each year, it has not succeeded in reducing expenditures as rapidly as its income has fallen. This year, due to the disturbed conditions on the campus, serious deficits have been piling up.

Dr. Y. P. Mei, who is recognized as an extremely capable leader with special interest in the field of training for rural leadership has been invited to the presidency, and is seriously considering accepting the invitation. But he is quite naturally reluctant to come to the institution if there is no hope for adequate financial support, nor could we ask him to assume responsibility for clearing heavy deficits incurred before his arrival.

When the Associated Boards, in the spring of 1934, studied the urgent financial needs of the whole program of Christian higher education in China, it set down the following items as the minimum additional needs which Cheeloo should secure to carry on its work during the fiscal year 1934-35:-

Strengthening Colleges of Arts and Science	US\$ 15,000
Ruralization Program	12,500
School of Medicine	27,000
University Hospital	7,500
	<u>62,000</u>

Toward these objectives we have thus far received between ten and twelve thousand dollars, most of which has been designated for the School of Medicine. This leaves around \$50,000 which must still be secured to complete these objectives.

0737

- 2 -

by Cheelee this year. We hope, of course, that friends in Great Britain and in China will be able to assist. The Associated Boards is trying to enlist support that would match, dollar for dollar, what we ourselves may be able to raise. But at best, we of the North American Section must in some way secure around \$20,000 during the next four months.

It is our sober judgment that we have now reached a point where we must either secure substantial new funds for Cheelee or else witness the disintegration of this splendid institution which has been built up through seventy years of prayer and labor and sacrifice.

We can succeed in this task only as each member of the Section, despite all the other heavy demands being made on us at this time, undertakes in a spirit of determination and self-sacrifice to see that this need is met. The members of your Committee on Promotion are meeting at frequent intervals and are pledging themselves to do everything in their power. At a meeting held on March 2nd, every member of the Committee pledged personal contributions payable before June 30th, 1935. One member pledged a gift of \$500 or more, two members pledged \$250 each, two members \$100 each, and the others promised smaller amounts. In addition, each member of the Committee is actively at work trying to enlist the support and interest of others.

But the members of the Committee on Promotion alone can do little without the cooperation and assistance of every member of the Section. And so the Committee has instructed me to write a personal letter to each member of the North American Section, asking frankly the following challenging questions:-

1. What can you personally contribute before June 30th, 1935?
2. What present or potential friends of Cheelee will you seek to approach before June 30th with a definite request for assistance?
3. What names can you suggest of individuals (or organizations) whom you yourself cannot see, but whom others might persuade to give toward the needs of Cheelee?
4. If you are connected with one of our supporting missionary organizations, what efforts can you make to secure special assistance from your organization at this time?
5. What other suggestions can you make as to means of attaining these financial objectives?
6. We enclose a blank form and a stamped envelope for your convenience in replying.

The Committee also went through the entire personnel of the Section, and made note of the special types of assistance we might ask each member to give. We hope that you yourself can enlist the support and interest of present and potential friends of Cheelee in the Philadelphia area. You know better than any of us who are present friends and where we might establish most helpful new contacts. If you wish, we can send you the names of all the Cheelee friends on our lists in the New York office. The Associated Boards is considering the possibility of having one or more of its representatives spend some weeks in the Philadelphia area this spring seeking support for the individual Colleges as well as the entire group. We might turn over to them a selected list of Cheelee prospects to be approached with special appeals to meet this emergency. What do you think?

We do not forget that you are carrying heavy responsibilities for the
Presbyterian Board and as a member of the Civilian and War Relievement Boards of Posters.
But we know how deeply concerned you are over these Sheela problems and we are
confident that you will render us every assistance in your power.

Very sincerely yours,

Chairman, Committee on Promotion

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Encl.

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

CEM:M

156 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

March 8, 1935

Dr. Seth M. Milliken,
Cheeloo Board of Governors,
150 Fifth Avenue,
New York City.

Dear Dr. Milliken:

Replying to the general letter of March 7th I am glad to enclose herewith a small gift for Cheeloo in whose work I am much interested. I am using whatever influence I have with donors for so many projects now that I think I had better let my colleagues carry out any other suggestions in the letter. This is not for lack of interest in the work of the University.

Sincerely,

Cleland B. McAfee

Cleland B. McAfee

Enc.

*check enc - \$10.00
Held in accty. office
for deposit*

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MAR 9 1935
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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
158 FIFTH AVENUE
NEW YORK

CEM:R
OFFICE OF SECRETARY

March 8, 1935

Dr. Seth M. Milliken,
Chicago Board of Governors,
150 Fifth Avenue,
New York City.

Dear Dr. Milliken:

Replying to the general letter of March 7th
I am glad to enclose herewith a small gift for Chicago
in whose work I am much interested. I am using whatever
influence I have with donors for so many projects now
that I think I had better let my colleagues carry out
any other suggestions in the letter. This is not for
lack of interest in the work of the University.

Sincerely,

Oliver B. Wolfe
Oliver B. Wolfe

Enc.

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MAR 9 1935
JOINT OFFICE

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Date March 13, 1935

Dr. Seth H. Milliken
Cheeloo Board of Governors
150 Fifth Avenue, New York, N.Y.

My dear Dr. Milliken:

Recognizing the seriousness of the crisis now confronting Cheeloo University, I will be glad to do all I can to assist in meeting this urgent situation. Specifically, I will undertake the following:-

1. ~~Before June 30, 1935, I will make a personal contribution of~~
fifty (\$50.00) dollars, payable as follows: ~~herein~~ herewith.

*2. I will seek to get in touch (either by letter or by personal contact) with the following, in an effort to enlist their support toward meeting these Cheeloo objectives:-

(Other names may be sent in later, as they occur to me)

*3. I would suggest that some representative of the University get in touch with the following, when I cannot advantageously approach personally, but who should be able and willing to give generously:-

*Mrs. George W. Mc Kee,
1055 Morewood Avenue, Penn.
Pittsburgh,*

*Miss Mabel Gillespie, "her
whom I should suggest approaching through" her
pastor Dr. Hugh H. Kerr, of Shady Side Church.*

4. I will try to secure assistance from the Mission Board with which I am connected, as indicated below:-

*In maintaining the ^{full} Presbyterian share of
responsibility.*

*5. I offer the following additional suggestions:-

Very sincerely yours,

*Mabel M. Roys
(Mrs. C.K.)*

*check \$
enc - \$50.00*

*Use back, or extra sheets, if more space is needed.

0742

SHANTUNG

March 15, 1935

Mrs. Charles K. Roys
Wells College
Aurora-on-Cayuga
New York

My dear Mrs. Roys:

Please accept my personal thanks for your check toward the fund raising effort for Cheelee.

You have always been cooperative and this shows your continued interest. Also, please accept our thanks for the suggestions in your letter. We shall be glad to follow these up as rapidly as possible. The official receipt for your check is enclosed in this letter.

Hoping to see you at some of our meetings,
I am

Yours cordially,

S. M. Milliken

Chairman, Committee on Promotion

SSM:MP
Encl.

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SHANTUNG

March 15, 1935

Dr. Cleland B. McAfee
156 Fifth Avenue
New York, N. Y.

My dear Dr. McAfee:

Your check is received and official receipt is enclosed. I feel sure that your influence will be able to get us considerable assistance and that your interest in Cheeloo will help us in this fund raising effort.

Greatly appreciating your assistance and any cooperation that you can give, I am

Very cordially yours,

S. M. Melliter

Chairman, Committee on Promotion

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OVER

SHANTUNG

Cheeloo University

April 22, 1935

INDEXED

Presbyterian Board of Foreign Missions
156 Fifth Avenue
New York City

Attention: Dr. C. H. Fenn

Gentlemen:

I am attaching herewith minutes of the meeting of the Executive Committee of the North American Section of the Board of Governors of Shantung Christian University. This meeting was held April 9th, and the actions taken were the result of very careful and deliberate thought on the part of those present, with a very sincere and earnest desire to help in the very trying situation which has developed at Cheeloo.

The British Section has voted to ask the cooperating Boards in England to advance the appropriation for July and make it payable during the month of June to help the University in its very dire need. The Executive Committee approves the recommendation as set forth in (a) of action 418. There is a possibility that some organizations will feel inclined to demur at the advancement of payments as suggested, and we admit that it is very irregular; but many of us have been doing unusual things during the last few years in order to avoid disaster in many fields. Cheeloo faces just such a situation now. Your cooperation in this respect, therefore, is of great importance, and we are assuming that you will give it your favorable consideration.

The other step taken by the Executive Committee shows the very serious attitude which the meeting took regarding the deficits at Cheeloo. Admitting all of the implications which these deficits signify, knowing full well that some sort of curtailment should have been instituted, recognizing that it is a situation open for censure, still the committee was convinced we are facing a condition which no amount of censure or regret can rectify. Cheeloo is facing a crisis. In voting (b) of 418, it was felt that even a small measure of extra cooperation on the part of the allied Boards would enhearten those who are endeavoring now to save the wreckage, and give them courage to go forward in the effort to reestablish the University along the lines for which the Board of Governors has been laboring so long.

It was the feeling of those present at the meeting that any extra effort being made on the part of those interested in Shantung is done solely with the distinct and emphatic understanding that no further development of program, outside of that contemplated and urged upon the University for so long, will be tolerated. It must set its house in order, and adjust its program to meet the new conditions.

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April 22, 1955

To the end, therefore, that some extra help might be rendered this serious emergency, the cooperating Boards of the North American Section were asked to contribute one-twelfth of their annual appropriation in addition to the twelve months' payment for the current year to help in defraying the deficit.

We anticipate the reply which first arises -- that there are other emergencies and that financial obligations of other kinds are taxing to the limit. This however, is in the nature of a special appeal outside and beyond anything that is contemplated in any other line. It is inconceivable that one-twelfth of the appropriation of any one of the Boards could not be secured from some source -- either contingent funds, special funds, or savings of some nature, even to the extent of solicitation from a few friends of each Board -- to meet such a crisis.

The first part of the motion is a thing which may be done with very little question; the latter appeal is going the second mile. May we expect your very hearty cooperation in this opportunity to help Chesloo go forward rather than face disaster?

Very sincerely yours,

C. A. Evans

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SHANTUNG

May 18, 1935

Dr. Courtney H. Fenn
156 Fifth Avenue
New York City

My dear Dr. Fenn:

We enclose herewith a formal receipt
for your contribution of \$5 toward the Chee-lee
work.

Knowing how generously you are contributing
to China in many other ways, we appreciate all the
more this added gift.

Very cordially yours,

B. A. Gardner

BAG:MP

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B. A. Ganside. Esq.

Secretary Chee-loo Foundation.
N.Y. City

Confidential

(Please re-encrypt
M. C. E. Wilson, London)

SHANTUNG

Kyoto Japan

April 16, 1935

sent
5/16/35

F

Dear Ganside:- In March I spent 4 days at Chee-loo. Fairfield was there 2 of those days. Ralph Well, Paul Abbott, Bishop Scott were also there then + Williamson lives near the campus. We conferred with the whole staff. (many not present), the Executive Council + Head of Dept, and a dozen recalcitrant younger faculty, and with a group of Directors.

I went the limit in spending heart + mind in trying to win Chee-loo to a concamore acceptance of the "People's Service Program" I had conferred about it all along the line, - at Shanghai, Nanking, Tairan etc, - and showed them the marvellous opportunity that is offered Chee-loo to train a qualified leadership for the unled 85% of China's people.

Cause of impasse: The administration (Lin, Davis etc) has not passed the idea along to the staff. alumni + students, + great unrest has arisen. Davis that he was avoiding great disturbances; Lin was promoting his own scheme which is industrialization to solve China's needs. Lin has put 20-30 new able young men on the staff who are pro-industry. Lin is strong in local government + his brother Yi in the church; they controlled the Chee-loo by ~~policy~~ politics + will make further trouble. Basically the weakness lay in the Directors who did not (say they would not) get a leader to follow their policy of ruralization. The Directors frankly admit that they have fallen down on their job. They are widely scattered, + meet only occasionally while the little trio sit tight + are always on the job. The Directors must direct better or the University will likely break apart.

The future: The Directors are taking the situation very seriously. If they get Y. P. Mei, Chee-loo is saved. I had a long conference with him + Y including. Many self-interested people are still trying to block any thing at Chee-loo but Medicine. Chee-loo might cooperate w. James Yen but don't be a hand to his wife. Lookout for that gentleman; he will soon need a lot more money from U.S.A. Let him get it in China. If Chee-loo closes its college, then Tsinghsien under Dr. Hayer will at once become the college for all Shantung + Honan! The Directors must direct!

Sincerely Yours.

George P. Scott

ONEVC

SHANTUNG

MARGARET E. HODGE
112 WEST GRAVERS LANE
CHESTNUT HILL
PHILADELPHIA, PA.

Apr. 6, 1935

Noted
M.E.H.

Dear Mr. Garside, I am in receipt of the minutes of the British Section of the Board of Governors and Mr. Weir's covering letter, together with the call for an Executive Com. meeting on the morning of Tuesday, Apr. 9th.

The situation is both serious and perplexing, but I can hardly be in New York for four days, as your suggestion to me in your post-script would mean.

If I were needed to make a quorum I could go over just for the day on Tuesday. Or if the Nanking-Linling meeting scheduled for Thursday morning could be changed to Tuesday afternoon or even ~~Wednesday morning~~ I could go over for those two meetings in succession.

I realize that as you will not receive this

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until Monday morning it will probably be too late to change the Thursday schedule. But I do not think that my contribution to the Beeelo problem would be very great.

However if it seems really important for me to go there on Tuesday send me a special delivery Monday and I will be on hand as near 10.15 as the train schedule permits.

I realize as I look at my engagement book that Wednesday is also full, so my suggestion as to a possible meeting that morning is crossed out.

Regretting that I am such a poor committee member,

Sincerely yours,

Margaret E. Hodge

APR 6
1935



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SHANTUNG

M. Maide

**THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.**

**156 FIFTH AVENUE
NEW YORK**

INDEXED

APPROPRIATION LETTER 1935-1936

BOARD GENERAL LETTER

No. 55

May 20, 1935

TO THE MISSIONS:

I.

Letters to the Missions have reported from time to time during the year the financial situation in the missionary contributions of the Church. The following report of the Treasurer of the Board reviews the developments of the year and sets forth the final outcome:

REPORT OF THE TREASURER

The fiscal year 1934-1935 has closed with a deficit on the year's account of \$26,437.41, and with the deficit of \$519,106.93 with which the year began, a total deficit of \$545,544.34. Last year the Treasurers of the Board of Foreign Missions had the pleasure of reporting that the receipts from living sources in March and April were beyond expectations, and that the larger deficit feared was thereby greatly reduced. Unfortunately, we have to report this year that the experience has been just the reverse. When the Board in April 1934 reviewed the budget for the ensuing fiscal year, it seemed to the Board reasonable to expect some increase in gifts from living donors in the year ahead; and furthermore the Board had already reduced missionary salaries 20% and the native work 30%, and had recalled some missionaries, and it did not see how it could effect further reductions without endangering the health and the morale of its missionaries and seriously crippling the work.

For the first four months of the new year this hope was justified. The full percentage of increase was realized. Then for some months there was no increase in receipts or a little loss, until by March 1st all the early gain had been lost and the receipts were practically the same as the year before. Everything depended, therefore, upon the receipts in March and the first ten days of April, in which period in 1934 the Board received \$798,737. From day to day the receipts have been posted upon the bulletin board in comparison with the receipts of the year before, and upon days late in March and early April the totals have shown a loss running from \$20,000 to \$45,000, and on April 11th the loss for the month of March was \$93,984. Instead, therefore, of being able to report, as we stated January 1, 1935, seemed to be the case, that the declension in gifts had been checked, we now have to report a "new low" of \$2,020,881 as compared with the previous "low" of \$2,116,569.

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We are happy to report that the expenditures in all cases have been kept well within those authorized and where savings were expected that they have somewhat exceeded the amount counted upon. Our inability to meet the year's budget is due entirely to the fact that the receipts have fallen below the amount budgeted. The Board has done what it could from the income of the year to make up for this declension in receipts. At the opening of the year it counted upon only \$125,000 from legacies, though it actually received \$304,371 of unrestricted legacies in 1933-34, fearing that there might be a rather decided falling off in this source of income. And for eleven months of the year this proved to be the case. However, in the last month of the year, by pressing executors of certain estates to make distributions or partial distributions, the Treasurer was able to force these receipts above the \$125,000. March 30th brought from one administrator the hoped for telegram that the Judge had approved the mailing of a check for \$50,000 in partial distribution. Instead of \$125,000, \$270,308 was finally received.

The outstanding financial event of the year has been the receipt of the C. Sidney Shepard bequest. Mr. Shepard died April 26, 1934. The portion of his Will affecting the Foreign Board's interest is as follows:

Sixth: All the rest of my property, real and personal, not hereinabove otherwise bequeathed and devised, I give, devise and bequeath as follows: namely, two-thirds thereof to the Board of National Missions of the Presbyterian Church in the United States of America, now having an office at 156 Fifth Avenue, New York City; and one-third thereof to the Board of Foreign Missions of the Presbyterian Church in the United States of America, now having an office at 156 Fifth Avenue, New York City.

The bequests in this Article Sixth shall be used as endowment funds for the general purposes of the respective legatees, and each such fund in memory of my father and mother, shall be known as the Sidney and Elizabeth D. Shepard Fund, and no reference shall be made to me in describing said funds.

Mr. Shepard made specific bequests to relatives of \$1,272,500 and something over \$800,000 to friends and institutions. The Executors of the estate have now turned over to the Foreign Board, representing its one-third interest of the residue, \$2,773,682.59 in cash and securities at the market prices of the day, and it is expected that enough will be realized from the remaining assets in the estate to bring the Board's share up to or something over three millions of dollars.

It had been hoped during the year that the year's interest from the Shepard bequest, some \$86,000, and of which there was no knowledge when the budget of the year was made, could be set aside and be the basis and warrant for the restoration of one of the two 10% cuts in missionary salaries, amounting to some \$149,000; but it has been necessary to take all of this income into the receipts of the year to help make up for the shortage of the receipts from living sources. In other words, this \$86,000 of income from the Shepard estate, \$145,308 of legacies in excess of \$125,000, and \$14,000 of income from the general funds of the Board in excess of \$275,000 estimated as likely to be received as such income, have all been applied to the year's budget in the effort to meet the year's obligations, and yet we fall short by \$26,437.41.

The following table gives the comparative receipts for both the regular and special work in the year just closed:

STATEMENT OF RECEIPTS APPLICABLE TO THE BOARD'S REGULAR BUDGET FROM APRIL 1, 1934 TO MARCH 31, 1935 (12 MONTHS OF FISCAL YEAR)

	Churches	Sabbath Schools	Youth Budget	Individuals	Women's and Y. P. Organizations	Total
1935	\$ 985,079.82	\$58,995.81	\$22,349.13	\$100,103.06	\$854,354.05	\$2,020,881.87
1934	1,039,122.88	62,922.54	18,930.62	110,407.62	885,186.12	2,116,569.78
Increase	\$ 3,418.51
Decrease	\$ 54,043.06	\$ 3,926.73	\$ 10,304.56	\$ 30,832.07	\$ 95,687.91

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STATEMENT OF SPECIAL GIFTS COVERED BY SPECIAL APPROPRIATIONS FROM APRIL 1, 1934 TO MARCH 31, 1935 (12 MONTHS OF FISCAL YEAR)

	Churches	Sabbath Schools	Youth Budget	Individuals	Women's and Y. P. Organizations	Total
1935	\$ 20,056.10	\$7,165.61	\$478.64	\$13,158.97	\$10,216.06	\$51,075.38
1934	24,078.24	8,168.10	126.03	9,523.81	12,774.79	54,670.97
Increase	\$352.61	\$ 3,635.16
Decrease	\$ 4,022.14	\$1,002.49	\$ 2,558.73	\$ 3,595.59

STATEMENT OF RECEIPTS FOR THE REGULAR BUDGET AND SPECIAL APPROPRIATIONS FROM APRIL 1, 1934 TO MARCH 31, 1935 (12 MONTHS OF FISCAL YEAR)

	Churches	Sabbath Schools	Youth Budget	Individuals	Women's and Y. P. Organizations	Total
1935	\$1,005,135.92	\$66,161.42	\$22,827.77	\$113,262.03	\$864,570.11	\$2,071,957.25
1934	1,063,201.12	71,090.64	19,056.65	119,931.43	897,960.91	2,171,240.75
Increase	\$ 3,771.12
Decrease	\$ 58,065.20	\$4,929.22	\$ 6,669.40	\$ 33,390.80	\$ 99,283.50

RUSSELL CARTER,
Treasurer

A careful study will be made to discover if possible whether the falling off in gifts can be explained by any local or special causes or is due to the continuance of the general economic depression. The only Board of the Church which seems to have received increased contributions, due probably to the increased use of the budget-ratio giving, is the Board of Christian Education; of the other two Boards, one has suffered a larger and the other a slightly lower proportionate falling-off in gifts than the Board of Foreign Missions.

The deficit for the year, as indicated in the Treasurer's report, is \$26,437.41, which added to the accumulated deficit of \$519,106.93 with which the year began makes a total deficit of \$545,544.34. This the Board plans to carry forward without charging it against the budget for the year 1935-36, in the hope that it may ultimately be extinguished without the necessity of providing for it by further curtailment of the work.

II.

The Board has courageously authorized the continuance of the appropriations for 1934-35 for the year 1935-36 without further reductions in missionary salaries or in appropriations for the work. There will be a small saving in Class I, due to a decrease in the number of missionaries, but this is more than offset by the increase in Class II, due to an increase in the number of furloughs occasioned by the postponement of a year ago. The appropriations for Classes V-X will require an increased amount of gold, due to the less favorable exchange. The estimated receipts and appropriations now authorized for the year beginning April 1, 1935, are as follows:

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1935

RECEIPTS

	Actual 1933-34	Actual 1934-35	Estimated 1935-36
1. Receipts Living Sources:			
Churches	\$1,039,122.88	\$ 985,079.82	\$ 985,079.82
Sunday Schools	81,853.16	58,995.81	58,995.81
Women's & Y. P. Organizations	885,186.12	854,354.05	854,354.05
Individuals	110,407.62	100,103.06	100,103.06
Youth Budget	22,349.13	22,349.13
Totals—Living Sources	\$2,116,569.78	\$2,020,881.87	\$2,020,881.87
2. Legacies	304,371.02	270,308.19	125,000.00
3. Income from Invested Funds	299,909.13	375,740.54	395,000.00
4. Rentals on 156 Fifth Avenue	19,403.28	16,290.25	12,000.00
5. Interest on Bank Balances	7,259.90	5,768.87	5,000.00
6. Annuities	36,516.02	36,412.72	33,949.07
7. From Harkness Evangelistic Expansion Fund ..	50,000.00	50,000.00	35,000.00
8. Transfer from Foreign Exchange Fund	53,601.87
Totals	\$2,887,631.00	\$2,775,402.44	\$2,626,830.94

DISBURSEMENTS

	Actual 1933-34	Actual 1934-35	Appropriation 1934-35	Appropriation 1935-36
Class I	\$1,195,344.21	\$1,155,472.20	\$1,205,423.61	\$1,118,892.03
Class II	363,949.47	358,627.44	396,712.05	451,872.59
Classes V-X	738,851.71	710,957.32	750,147.63	760,770.07
Pension Premiums	96,982.62	92,203.44	98,000.00	90,000.00
Pension Supplements	47,624.26	55,863.20	60,000.00	60,000.00
Work in Europe	8,000.00	7,000.00	7,000.00	7,000.00
Class III	37,839.82	7,919.73	5,000.00	12,000.00
Special Furlough Expenses	28,560.66	22,100.95	30,000.00	25,000.00
Cooperative Work—Field	9,758.20	8,654.00	8,654.00	8,815.00
Purchasing & Shipping Dept.	12,101.17	8,832.13	12,500.00	12,500.00
Wooster Homes	1,582.09	708.17	1,000.00	1,000.00
Orphans of Missionaries	12,923.23	12,751.25	12,000.00	13,000.00
Administration & Promotion	346,029.58	328,704.60	328,166.40	344,838.00
General Council	46,818.54	30,664.24	29,000.00	50,205.00
Annual Report	3,954.37	2,986.23	3,500.00	3,000.00
Cooperative Work in U. S. A. ..	10,473.74	9,787.75	9,762.00	9,650.00
Interest on Loans	12,357.64	8,457.97	10,000.00	10,000.00
Interest on Deficit	12,000.00
Totals	\$2,973,151.31	\$2,821,690.62	\$2,978,865.69	\$2,978,542.69
Special Appros. from Regular Funds	6,078.00	Est. Sav. Cl. I-II, V-X	125,000.00
Totals	\$2,827,768.62	\$2,827,768.62	\$2,853,542.69	\$2,853,542.69
			Receipts	2,626,830.94
			Deficit	\$ 226,711.75

As will be observed this leaves the budget for the new year unbalanced in the amount of \$226,711.75. The Board trusts that there may be an increase in the receipts from living sources that will care for this, but if these should fail the Board purposes to use, as during the past year, excess legacy funds which the experience of past years would seem to

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indicate can safely be counted upon to take care of the larger part of this proposed deficit. The Board ventures to believe that it should go forward in this faith rather than to effect any further reductions in the appropriations for missionary salaries and for the work. The Board had hoped that it would be possible to restore salaries at least in part and still hopes that receipts may so increase as to justify such action some time during the year.

There has been an unfortunate necessity of increasing overhead expenditure due in part to actions of the General Council requiring such additional expenditure.

III.

The following tables show the distribution of appropriations for Classes I and II:

Class I.

Central China	\$32,435.50	Iran	\$90,219.14
China General	20,326.00	Mesopotamia	9,541.00
Hainan	18,716.50	Syria	41,143.98
Hunan	26,347.50	West Africa	48,807.50
Kiangnan	42,734.30	Central Brazil	11,756.25
North China	50,666.00	South Brazil	24,199.00
Shantung	81,727.00	Chile	24,547.12
Shantung University	18,804.50	Colombia	29,526.83
South China	36,127.00	Guatemala	16,473.00
Japan	53,405.01	Mexico	15,422.51
Chosen	127,252.30	Venezuela	7,662.00
Philippines	62,950.43		
Siam	68,831.69		\$1,148,892.03
India Council	1,777.20		
North India	67,977.48	Less Estimated Exchange Savings	
Allahabad Agricultural Institute...	4,279.40	account of Median Rate.....	30,000.00
Punjab	73,725.99		
Western India	41,509.90	Total Net Appropriations	\$1,118,892.03

Class II.

Central China	\$ 5,870.00	North India	\$22,825.50
China General	970.00	Punjab	28,282.52
Hainan	17,980.30	Western India	20,822.48
Hunan	4,400.00	Iran	39,910.83
Kiangnan	8,600.00	Syria	7,187.00
North China	6,357.50	West Africa	61,999.38
Shantung	22,020.00	Central Brazil	9,477.08
Shantung University	1,000.00	South Brazil	12,347.50
South China	13,737.50	Chile	5,155.63
Japan	30,626.25	Colombia	14,964.75
Chosen	51,974.01	Guatemala	4,146.25
Philippines	22,931.25	Mexico	4,185.00
Siam	32,441.86	Venezuela	970.00
India Council	690.00		
			\$451,872.59

IV.

The following table shows the distribution of the appropriations for Classes V-X, the amounts being the same as for the preceding year: The figures include the continued grants from the Harkness Evangelistic Fund, in GOLD amounts, these amounts being the same for each mission as a year ago.

MAY 20 1935

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China		\$	6,157.53
Central China		Yuan	38,162.40
China General		\$	12,340.00
Hainan		Yuan	90,895.74
Hunan		Yuan	21,013.60
Kiangnan		\$	869.03
North China		Yuan	34,246.24
Shantung		\$	8,096.82
Shantung University		Yuan	58,516.00
South China		\$	6,322.97
Japan		Yuan	31,659.74
Chosen		\$	1,593.90
Philippines		Yuan	89,745.90
Siam		\$	1,740.30
India		Yuan	18,000.00
India Council		\$	40.00
North India		Yuan	54,048.80
Allahabad Agricultural Institute		\$	6,215.00
Punjab		Yen	125,569.60
Western India		\$	2,637.86
Iran		Yen	110,599.60
Mesopotamia		\$	2,410.55
Syria		Pesos	58,028.80
West Africa		\$	2,450.88
Latin America		Ticals	94,297.64
Central Brazil		\$	5,000.00
South Brazil		Rupees	23,351-0-0
Chile		\$	1,665.00
Colombia		Rupees	159,052-11-0
Guatemala		Rupees	1,080-0-0
		\$	1,229.26
		Rupees	181,896-0-0
		\$	136.00
		Rupees	85,839-0-0
		\$	7,561.67
		Rials	520,791.00
		\$	6,910.00
		\$	7,736.32
		Syr. £	29,760.85
		\$	31,670.51
		\$	500.00
		Milreis	45:120\$000
		\$	1,500.00
		Milreis	49:194\$336
		\$	500.00
		Pesos	138,361.23
		\$	750.00
		Pesos	20,629.05
		\$	9,189.91

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MAY 20 1935

Mexico	}	\$	261.21
		Pesos	57,238.89
Venezuela	}	\$	500.00
		Bolivars	30,700.00

With regard to the appropriation of the interest on the Endowment Funds in U. S. currency, the following memorandum from the Treasurer explains the reason for this change:

"Considerable pressure has been put upon New York to let the interest items on Endowment Funds appear in the appropriations as U. S. items only, that is, omitting entirely the native currency equivalent at the arbitrary rates adopted by the Board. The Board is complying with the request, though it recognizes that this introduces to the field the speculative element of exchange, as the Mission Treasurer or the Institution concerned will seek to have the U. S. amounts sold so as to secure the largest possible native currency equivalent for the field.

"In this connection, we must call attention to the fact that the Board is making available to the field not interest earned in the preceding year, but income that is to come through the months of the new year upon the investments behind these funds. The Board therefore could not authorize the drawing of the full amount of this interest in the early months of the year, simply because the exchange rates appear to the field to be favorable at that time. Where the amount of the fund is considerable, the Board must ask, and the Mission Treasurers must see to it that the request is complied with, that the amount of the interest be drawn through the year just as salaries and Classes V to X appropriations are drawn."

The interest rate on these Endowment Funds is four per cent.

V.

The appropriations under the two headings of Cooperative Work (most of this work, however, being included in the regular appropriations of the Missions), are hereby made as follows:

COOPERATIVE WORK—FIELD

Anglo-American Committee	\$ 400.00
La Nueva Democracia	1,290.00
The Committee on Cooperation in Latin America	4,261.00
Christian Literature Committee	180.00
Mountain Rest	405.00
Ventnor Homes	405.00
Missionary Review of the World	425.00
International Review of Missions	385.00
Moslem World	48.00
Literature Program for Christian Education (in Latin America)	720.00
Bureau of Christian Literature in Africa	296.00
	<hr/>
	\$8,815.00

COOPERATIVE WORK—U. S. A.

General Account

Associated Boards for Christian Colleges in China	\$ 772.00
Missionary Education Movement	1,707.00
Committee of Reference and Counsel	6,287.00
Foreign Missions Conference Reports	88.00
International Institute of African Languages and Cultures	50.00
Rural Missions Committee	41.00
Foreign Students in America	405.00
Missions Research Library	300.00
	<hr/>
	\$9,650.00

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1935

VI.

The problems which beset the Foreign Missionary enterprise, both at home and abroad, are more grave and difficult than they have been for many years. In some denominations the view has seemed to prevail that the missionary enterprise has reached its climax and that foreign missions contributions in personnel and appropriations must hereafter steadily diminish. We are not prepared in our Church to accept this view. In a world of such appalling need and with resources at home so adequate, in spite of the stringency and depression at present, and with the command of Christ still unfulfilled, we cannot believe that our Church will turn back from its task, but we must all unite in faith and prayer and love and in true loyalty to our Lord Jesus Christ to meet the problems that confront us with unflinching courage and full obedience to the will of God.

Very faithfully yours,

ROBERT E. SPEER
CLELAND B. MCAFEE
JOHN A. MACKAY
COURTENAY H. FENN
MISS IRENE SHEPPARD
RUSSELL CARTER
MISS HELEN KITTREDGE

The total appropriations now assigned to the CHEELOO. UNIV. . . . Mission are for Classes I and II

(Total) . . . U. S. . . \$19,804.50 . . . and for the Native Work Classes V to X.

YUAN . 18,000 and U. S. . \$1,740.30* (Endowment Interest)

It should be noted that this grant includes all income from any invested funds held by the Board in trust for the Mission or for any part of its work. The native work appropriations now made for your Mission and reported above include the following items of such income from endowment:

* Total of endowment interest at 4% on the following funds, this interest being paid to the Bankers Trust Company, New York for the University account:

General Endowment Fund - \$38,651.76	\$1,466.07
Elizabeth Armstrong Oliver Fund - \$3,000	120.00
Van Cleve Memorial Fund - \$1,250	50.00
Fund "In Memory of Three Christian Mothers" \$1,255.71	50.23
Cleo Kelsey Hughes Memorial Fund - \$350	14.00
Lucy Kent Scholarship Fund - \$1,000	40.00
	<u>\$1,740.30</u>



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STATEMENT OF REVENUE
FOR THE YEAR
ENDING 1938
L. I. CHURCH

<u>CLASS I - MEMBERSHIP ON THE FIRST</u>	<u>CHURCH</u>	<u>ST</u>	<u>HT</u>
Rev. and Mrs. L. J. Davies (to Nov. 17, 1938)	1100.00	200.00	\$ 904.00
Rev. and Mrs. J. J. Hooven	1000.00	200.00	1,400.00
Rev. and Mrs. H. P. Lair	1000.00	200.00	1,400.00
Rev. and Mrs. H. E. Chandler	1000.00	200.00	1,400.00
Dr. Annie V. Scott	500.00	100.00	700.00
Miss Rosa Bell, R.N. - 200070; 70075	575.00	175.00	700.00
A. L. Carson, Ph.D. and Mrs. Carson	1000.00	200.00	1,544.00
Dr. A. B. Gault	540.00	100.00	672.00
Dr. and Mrs. G. F. Winfield	1000.00	200.00	1,544.00
Mr. and Mrs. G. B. Sargent	1000.00	200.00	1,544.00
Dr. and Mrs. T. C. Green	1000.00	200.00	1,544.00
2 Members @ Year 1.00 - 2.00 @ .45	270.00	---	270.00
Total	10000.00	2175.00	12,824.00

<u>CHILDREN'S ALLOWANCES</u>			
John Lair	400.00	---	400.00
Theodora Lair - 9 Mos. 2000; 2000.00\$100	225.00	22.50	202.50
Lydia Chandler	400.00	---	400.00
Charles H. Chandler	400.00	---	400.00
Marcia Ruth Chandler	200.00	50.00	270.00
Ruth Floy Carson	200.00	50.00	270.00
Robert Scott Carson	200.00	50.00	270.00
Jean Gertrude Carson	200.00	50.00	270.00
Richard Harvey Sargent	200.00	50.00	270.00
Ralph G. Green	200.00	50.00	270.00
John S. Green	200.00	50.00	270.00
Harvard E. Winfield	200.00	50.00	270.00
Total	3000.00	212.50	3,212.50

<u>LANGUAGE STUDY</u>			
Dr. and Mrs. G. F. Winfield	100.00	---	100.00
Mr. and Mrs. G. B. Sargent	100.00	---	100.00
Total	200.00	---	200.00

TOTALS			
SALARIES	10000.00	2,175.00	12,824.00
CHILDREN'S ALLOWANCES	3000.00	212.50	3,212.50
LANGUAGE STUDY	200.00	---	200.00
TOTAL CLASS I	13200.00	2,387.50	15,587.50

<u>CLASS II</u>			
MEMBERSHIP REVISED			
Mrs. J. J. Hooven	1000.00	---	1,000.00

TOTAL			
CLASS I			\$15,587.50
CLASS II			1,000.00
			\$16,587.50

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SEVENTH MESSAGE
1935-1936
CHICAGO UNIVERSITY - SEVENTH

	<u>AMOUNT</u>	<u>U.S. RES. INT.</u>
CLASS VIII - EDUCATIONAL	18,000.00	\$1,740.25*

*Total of endowment interest at 4% on the following funds, this interest being paid to the Bankers Trust Company, New York for the University accounts:

General Endowment Fund - \$88,621.78	1,462.07
Elizabeth Armstrong Oliver Fund - \$2,000	120.00
Van Glose Memorial Fund - \$1,250	50.00
Fund "In Memory of Three Christian Mothers"	
\$1,255.71	50.25
Glee Kelsey Hughes Memorial Fund - \$500	14.00
Lacy Kent Scholarship Fund - \$1,000	40.00
	<u>\$1,740.25</u>

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UNIVERSITY ENDOWMENT

1935-1936

UNIVERSITY - COLLEGE

U.S. BOND

PAID

\$1,740.30

\$18,000.00

CLASS VIII - EDUCATIONAL

*Total of endowment interest at 4% on the following funds, this interest being paid to the Bankers Trust Company, New York for the University account:

\$1,740.30
40.00
14.00
80.32
20.00
120.00
1,486.62

Lucy Kent Scholarship Fund - \$1,000
Dias Kelsey Hughes Memorial Fund - \$250
\$1,250.00
Fund "In Memory of Three Christian Mothers"
Van Dine Memorial Fund - \$1,200
Elizabeth Armstrong Oliver Fund - \$2,000
General Endowment Fund - \$88,881.78

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE

NEW YORK

OFFICE OF SECRETARY

SHANTUNG

July 2, 1935

F

Mr. B. A. Garside,
150 Fifth Avenue,
New York, N.Y.

INDEXED

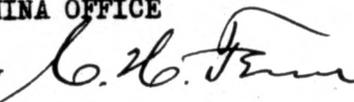
My dear Mr. Garside:

For your information we quote an action taken by
Executive Council, acting for the Board on June 19, 1935:

"In view of the fact that the Rev. L. J. Davies
is relinquishing his position on the staff of Cheeloo University
at the close of this academic year and the further fact that he
has taken no furlough since 1924, the Board approved the recom-
mendation of the Shantung Mission and China Council that Mr. and
Mrs. Davies be now relieved of Mission responsibilities and be
free to move to their future home in Tsingtao, their regular
salary to be continued until the time for Honorable Retirement,
November 16, 1935, after which they will receive the regular
age pension. CC35233."

Very sincerely yours,
CHINA OFFICE

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE

NEW YORK

OFFICE OF SECRETARY

July 2, 1935

Mr. R. A. Gerstle,
150 Fifth Avenue,
New York, N. Y.

My dear Mr. Gerstle:

For your information we have an action taken by
Executive Council, acting on the part of June 18, 1935.

"In view of the fact that Rev. L. W. Lavelle
is relinquishing his position on the staff of the
at the close of the year and the fact that he
has been on the staff since 1924, the Board approved the recom-
mendation of the Executive Council and voted that Mr. Lavelle
and Lavelle be retained on the staff of the Board of Foreign
Missions at a salary of \$12,000 per annum, effective
November 1, 1935, and that all receive the same
agreement."

Very sincerely,
C. H. ...

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.156 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

December 16, 1935

SHANTUNG

F

Mr. B. A. Garside
150 Fifth Avenue
New York City

Dear Garside:

Attached is a copy of a letter I have written to President Liu at Dr. Luce's suggestion. Dr. Luce in a letter received a few days ago, writes of his visit to Cheeloo as follows:

"You may be interested in this statement about Yenching. In regard to Cheeloo, one feels that the Gordian knot has been cut simply by the coming of President Liu Shu-ming. I was there at the opening of the year and the faculty seemed to feel the first thrill of unity they have had for some time. I hope he will continue. He has taken it for one year only, but I have the impression that he will stay on if he finds he can do a real job. Perhaps a word of encouragement from you would be helpful. He was reared south of Tengchow, knows all of these men for years who have been mussing up the situation there. He was one of my old pupils at Weihsien."

Sincerely yours



George T. Scott

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

155 FIFTH AVENUE
NEW YORK

December 16, 1935

OFFICE OF SECRETARY

Mr. H. A. Gervais
155 Fifth Avenue
New York City

Dear Gervais:

I have written to you in a copy of a letter I have written to
President Hill at the Board's invitation. On this letter received
of his reply on October 22, 1935.
"You may be interested in this statement about
regarding the Board's position. I was there at the
meeting of the Board on November 15, 1935. I was
have had some time to think about the
one year ago, but I have the impression that the
is not a real one. I have had some time to think
about it. In your report of the Board, I have
years ago have been working up the situation from
point of view."

Sincerely yours

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Mr. B. A. Garside
For your information
George T. Scott

December 16, 1935

President Liu Shu-ming
Cheeloo University
Tsinan, China

My dear President Liu:

May I write to you a personal and informal word of felicitation and best wishes in the important office which you recently undertook in the Presidency of Shantung Christian University. I would have written to you earlier but I have been somewhat incapacitated since my recent trip to Asia and it has kept me out of the office a great deal and only since last week have I had a stenographer through whom I could write.

Having been intimately associated in various administrative capacities with Cheeloo for more than twenty years, it is very gratifying to me to know that you have accepted its leadership. When I was in China I heard the finest things about you and since you have taken office, the reports regarding the way you are carrying forward your responsibilities are very encouraging to all the friends of that important institution. Admittedly, Cheeloo is so complex in its set-up as to be administratively difficult but nevertheless the virtues of international and interdenominational relationships are so great as to fully justify all that is required in the harmonization of the various elements involved. As you develop a unity and a real sense of responsibility among your field Board of Directors, I think the problem will be simplified and the administration more effective. We should do everything we can to make this institution function effectively for the Christian movement in China for it would then be evidence to the effect that intercommunion enterprise and international enterprise are feasible and can be successful. Everyone who is acquainted with Cheeloo thoroughly appreciates the involved character of your undertaking but believes that under God, you will be given the wisdom and the tact and the strength to carry through. We pray earnestly for your clear guidance in the various complicated problems that are naturally associated with the presidency of a great institution with all the ramifications and potentialities of Cheeloo.

You may be sure that the Board of Governors, both unitedly and in its two separate sections in London and New York, will be cooperative in every practical way, for Cheeloo has an honorable history of distinctive service for the Christian movement in China and we are convinced that it has a high and notable future.

Inasmuch as official correspondence between the home base and the field is all through Mr. B. A. Garside, I am sending him a copy of this unofficial letter as a matter of record.

Wishing you the highest success in every way, I remain

Very sincerely yours

(G. T. S.)
George T. Scott

gts/c

UNIVERSITIES
DEC 17 1935
JOINT OFFICE

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Mr. B. A. Garabide
For your information
George T. Scott

December 16, 1935

President Lin Shu-ming
Cheefoo University
Tainan, China

My dear President Lin:

May I write to you a personal and informal word of felicitation and best wishes in the important office which you recently undertook in the Presidency of Shantung Christian University. I would have written to you earlier but I have been somewhat incapacitated since my recent trip to Asia and it has kept me out of the office a great deal and only since last week have I had a stenographer through whom I could write.

Having been intimately associated in various administrative capacities with Cheefoo for more than twenty years, it is very gratifying to me to know that you have accepted its leadership. When I was in China I heard the finest things about you and since you have taken office, the reports regarding the way you are carrying forward your responsibilities are very encouraging to all the friends of that important institution. Admittedly, Cheefoo is so complex in its set-up as to be administratively difficult but nevertheless the virtues of international and interdenominational relationships are so great as to fully justify all that is required in the harmonization of the various elements involved. As you develop a unity and a real sense of responsibility among your field Board of Directors, I think the problem will be simplified and the administration more effective. We should do everything we can to make this institution function effectively for the Christian movement in China for it would then be evidence to the effect that intercommunal enterprises and international enterprises are feasible and can be successful. Everyone who is acquainted with Cheefoo thoroughly appreciates the involved character of your undertaking but believes that under God, you will be given the wisdom and the fact and the strength to carry through. We pray earnestly for your clear guidance in the various complicated problems that are naturally associated with the presidency of a great institution with all the ramifications and potentialities of Cheefoo.

You may be sure that the Board of Governors, both unitedly and in its two separate sections in London and New York, will be cooperative in every practical way, for Cheefoo has an honorable history of distinctive service for the Christian movement in China and we are convinced that it has a high and notable future.

Inasmuch as official correspondence between the home base and the field is all through Mr. B. A. Garabide, I am sending him a copy of this unofficial letter as a matter of record.

Wishing you the highest success in every way, I remain

Very sincerely yours

(Handwritten signature)

George T. Scott

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THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.

156 Fifth Avenue, New York, N.Y.

December 21, 1935

Dr. B. A. Garside
150 Fifth Avenue
New York City

Dear Dr. Garside:

May I report to you the following minute of
the Presbyterian Board of December 16th.

"The Presbyterian Board of Foreign Missions
elected representatives, for the respective terms of service beginning
in the calendar year 1936, on American Boards and Committees of various
Union Institutions in China as follows: (1) Yenching University -
Class of 1939, Mrs. John H. Finley to succeed herself; Class of 1938,
Mrs. Charles K. Roys to succeed Dr. George T. Scott; (2) Yenching
Women's Committee - Class of 1939, Mrs. Charles K. Roys and Mrs.
Timothy Pfeiffer, to succeed themselves; (3) Cheeloo University - Class
of 1939, Dr. Arthur J. Brown, Dr. George T. Scott, Mrs. Charles K. Roys
with Dr. Edward M. Dodd as alternate; (4) University of Nanking - Class
of 1938, Dr. Eben B. Cobb to succeed himself; Class of 1936, Dwight H.
/Day to succeed Mr. John L. Severance, Mr. Severance to be General
Alternate; Class of 1937, Rev. E. C. Lobenstine to succeed Dr. George T.
Scott; (5) Ginling College - Class of 1938, Miss Margaret E. Hodge to
succeed herself; (6) Kuling School - Class of 1937, Miss Ruth Elliott to
succeed Dr. George T. Scott."

I have quoted to you the entire minute even though
there are parts of it with which you need not concern yourself.

Sincerely yours,

Frances Graham

China Office

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Miss Hazel Hawthorne Myers Shantung Mission, to fill a quota
vacancy in Shantung Christian
University.

SHANTUNG

Miss Myers will take the place in the Board's personnel quota for the University formerly held by Dr. Susan Waddell. Funds are in the appropriations for the fiscal year 1936-37. It is expected that she will reach the field at the time usual for newly appointed missionaries to China. In view of the years she has already spent in China under other auspices, her term of service is to be according to the Manual regulations for "subsequent terms" in Shantung with second grade salary for China. (Manual article 185a). No outfit is provided. It is understood that the Board's responsibility for retirement pension is to be limited to the amount earned by the premium paid by Miss Myers and the Board from the date of entering service, i.e. without supplement by the Board.

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For Mr. Gorside

SHANTUNG

Shantung University

July 23, 1935

**Board of Foreign Missions
Presbyterian Board
156 Fifth Avenue
New York City**

Attention: Miss Graham

Gentlemen:

The following cable was received from Cheelee:

"LUI ACCEPTS PRESIDENCY"

**This indeed is very good news, and we hope it works
out for the best.**

Very truly yours,

C. A. Evans

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SHANTUNG

August 14, 1955

Dr. George T. Scott
207 Inwood Avenue
Upper Montclair, N. J.

Dear Dr. Scott:

We enclose herewith a tentative draft of the docket of the Annual Meeting of our Cheeloo Governors on September 26th. While Mr. Wilson is the chairman of the ensemble board and will preside at the meeting, our North American Sections are acting in a sense as hosts this year, and should try to make arrangements which would be as pleasant and as efficient as possible. I would like your advice and assistance as chairman of the North American Section of the Board.

Proposed
First, where is the best place to hold the meeting of the Board? We can, of course, secure a room either here at 150 Fifth Avenue or across the street in the Presbyterian Building. There are, however, many advantages in getting a little farther away from our telephones and our office duties. I have suggested that we have the meeting in the Cooper Room at the Prince George, but very similar arrangements could be made over at the Parkside Hotel where we always receive very friendly and inexpensive service. Which of the two have you found preferable? Would you suggest some different location?

Second, will you give us your suggestions and criticisms as to the set up of the docket as a whole?

Third, what do you think is the best point in the meeting for a devotional period? I am sure we will all come to the Cheeloo meeting next month with a profound sense of the seriousness of the issues confronting us and a deep realization of our need for Divine guidance and wisdom. We should take some time during the day for a very earnest period of meditation and devotion, set apart as distinctly as possible from the consideration of the various items in the Docket. Putting such a devotional period at the beginning of the meeting is usually unsatisfactory because so many members are coming in during the first half hour of the meeting. The plan used by the Associated Boards during the past two years of having a break in the session about the middle of the morning for a devotional period has been fairly successful, and I have tentatively suggested that in the enclosed draft of the Docket. It might be better, however,

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to put this devotional period just at the end of the morning session. What is your judgment?

In the fourth place, whom would you suggest as the leader of our devotions? It seems to me that there would be many advantages in choosing some one of the members of the Board who have recently been in China - Dr. Fairfield, Mr. Cartwright, Dr. Hume, Dr. Armstrong and yourself. Or we might ask one of our visiting British colleagues to lead such a devotional service - as for example Mr. MacLennan who has already arrived in America and whose consent we could obtain more promptly and more surely than if we count on some of the others who are still in Great Britain. Or we might ask Dean Charles A. Stanley of the School of Theology, who will be present at the meeting, to lead our devotions. What would you suggest?

Lastly, should we plan to have a luncheon or dinner in connection with this meeting? Whenever the Cheeloo Governors meet in London our British friends always entertain us much more royally than we in America have ever managed. A luncheon meeting would have some advantages, but in the midst of a busy day it would necessarily be quite hurried - and I believe also that a number of the Governors would have other matters they would like to follow up during the luncheon intermission. While a dinner meeting may delay some of our commuters who like to get home on their regular train in the evening, such a meeting would have many advantages. If necessary, in order to complete our business, we might have at least a brief business session following the dinner. Or we might invite in a few special friends whose presence would be very much worthwhile. What do you think as to the place where such a luncheon or dinner could best be held? We might have it at the Prince George Hotel, either in the Cooper Room or in some one of the special dining rooms of the Hotel. We might also have it at the Parkside under much the same arrangement. Or we could shift to any one of an unlimited number of other places, depending upon just what we wish to have and how much we are willing to spend. What about meeting the expenses of such a dinner? Should we ask each member of the North American Section to pay for himself (probably making our British friends guests of the Board)? Should we ask one of more of our Governors from the North American Section to bear the expenses of the dinner as a personal contribution? Or should the cost of the dinner be taken partly or wholly from the home administration budget of the Section? Dr. Milliken has in the past been quite generous in acting as our host, but during the past year we have been calling upon him to make very substantial contributions, both to Cheeloo and to the general work of the Associated Boards. I would be somewhat reluctant, therefore, to ask him to meet the entire cost of such a dinner, though we might make him one of a group of four or five members of the Board whom we would ask to give \$5. or \$10. each.

What would be the most interesting program for such a luncheon or dinner meeting? Should we make Dr. Shields and Dr. Stanley our principal guest speakers? Might we use the dinner as an opportunity to discuss informally our publicity and promotional plans for the coming year?

I hope you are getting some real rest and recreation despite the hot weather and that by Labor Day you will be feeling quite fit again.

Very cordially yours,

B. A. Lasside

BAC:HH

0772

December 24, 1935

SHANTUNG

Miss Francis Graham
China Office
156 Fifth Avenue
New York City

My dear Miss Graham

Let me acknowledge with thanks your letters of
December 17th and December 21st.

With your letter of December 17th you enclose
copies of the minute passed by the Presbyterian Board on December 17th
concerning the proposed changes in the Board of Directors of Yenching
University. We will bring this minute to the attention of the
Yenching Trustees at their next meeting, which will probably be held
within the next month or two.

We are noting on our records the elections and
re-elections on the various Boards of Trustees. We are glad to welcome
Mr. Day and Dr. Lobenstein to the Nanking Board but regret the loss of
Mr. Severance and Dr. Scott. In Yenching University we are glad to
have Mrs. Roys on the Board of Trustees as well as the Yenching College
Committee but regret that Dr. Scott is withdrawing. Incidentally, the
Presbyterian Board will be entitled to elect another representative on
the Yenching College Committee in place of Mrs. Roys, since she now be-
comes automatically a member of the Committee by virtue of her membership
on the Yenching Board of Trustees.

With all good wishes for the holiday season, I am

Very cordially yours,

B. A. Garside

BAG:MP

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SHANTUNG

Cheeloo

December 30, 1935

Dr. Courtenay H. Fenn
156 Fifth Avenue
New York City

INDEXED

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ack - 1/30/36

My dear Dr. Fenn:

I am attaching hereto an excerpt from a letter I have recently received from Dr. Laurence Ingle, Acting Associate Dean of the Cheeloo School of Medicine.

I am sure that the Presbyterian Board is already giving consideration to the question of a possible successor to Dr. Stearns. Perhaps, however, what Dr. Ingle writes will give new emphasis to the urgency of filling this vacancy in the department of surgery as promptly as possible.

I believe that Dr. Dodd has been in touch with Dr. Firor and could give more definite information as to his suitability and availability for work in China.

I would welcome an opportunity to discuss this matter with you further at your convenience.

Very cordially yours,

B. A. Garfield

BAG:MP

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"Now I come to the immediate purpose of this letter. As you know, we have lost from our A.P.M. staff fairly recently Dr. Heimbürger, Dr. Waddell and Dr. Stearns. Dr. Greene has come and is considered as taking Dr. Heimbürger's place. We have already set about trying to get Miss Myers, our Social Service worker, taken on in Dr. Waddell's place, but, so far, we have been quite unsuccessful in finding a successor in place of Dr. Stearns. It is obvious that we are seriously in need of a surgeon, as the surgical work now is falling on Price's and my shoulders, and, as both of us have administrative duties, the Surgical Department is not getting a fair share. Further, I shall be going home on furlough in 1937, at which time Dr. King, who might have given some assistance in my department, will also be on furlough. This means that Dr. Price will be here alone, with both the Hospital Superintendency and the surgical work to do. It is therefore obviously clear that we need a third surgeon.

"We have been looking round the A.P.M. staff on the field. Our first selection was Dr. Cochran's nephew, at Factingfu, but he feels that the work there is very important and that he could hardly ask for a transfer. We then thought of Dr. Stevenson, who has recently been appointed to the Hackett Medical School, and have approached the China Council to that effect, but they replied that Hackett has been so hardly hit lately that any possibility of Stevenson's transfer would be out of the question. In fact, they have no medical man at present on the field whom they can recommend, as the whole mission is short of doctors.

"It comes then to the question as to whether the A.P.M. can send us out a surgeon from home. I know the mission is badly hit financially and is turning down many applications for service, but I think, in a sense, we have a moral claim on them to replace Dr. Stearns. After speaking to Mr. Abbott, we felt that it might be possible for the A.P.M. to consider the question of even sending out a man on a short term. I understand the China Council has already discussed such an action with regard to the rest of their mission work. If a new missionary were to come and learn the language, he could hardly be ready by the time I went on furlough, and a solution might be found in sending out a man for a short term, and not expecting him to learn the language. I disagree in toto with instruction being given here in English, but, under the circumstances, perhaps that might be possible. In point of fact, we are thinking of Dr. Firor, who has been a member of the A.P.M. and who is now working at Johns Hopkins, though there may be others with suitable surgical training who could be found."